

# RIDERS DIGEST 2022

SINGAPORE EDITION

Singapore Office

Rider Levett Bucknall Consultancy Pte Ltd 911 Bukit Timah Road Level 3 Singapore 589622

T: +65 6339 1500 F: +65 6339 1521

E: rlb@sg.rlb.com

Co. Ref No. 201209992E



# RIDERS DIGEST

# 2022

Rider's Digest is a yearly publication from RLB's Research & Development department. It is a compendium of cost information and related data on the Singapore construction industry.

While Rider Levett Bucknall LLP ("RLB") has endeavoured to ensure the accuracy of the information and materials in this publication (the "Materials"), it does not warrant its accuracy, adequacy, completeness or reasonableness and expressly disclaims liability for any errors in, or omissions from, the Materials.

RLB shall not be liable for any damages, losses, expenses or costs whatsoever arising out of or in connection with the use or reliance on the Materials. The Materials are provided for general information only and should not be construed as costing, legal, tax, or any other professional advice. Professional advice should be sought when utilising any information in this publication to verify its applicability to their specific circumstances.

The Materials may not, in any medium, be reproduced, published, adapted, altered or otherwise used in whole or in part in any manner without the prior written consent of RLB.

Cost information in this publication is indicative and for general guidance only. All prices and rates are as at December 2021 and expressed in Singapore Dollars unless otherwise stated. References to legislative provisions and regulations are as at First Quarter 2022. Changes after this period will not be reflected.

All figures are rounded and exclude GST.



# INTRODUCTION

### **OUR GOLDEN JUBILEE**

Rider Levett Bucknall celebrates 50 years of industry leadership and service excellence in Singapore this year. We take pride in upholding the respect and trust conferred by clients and industry peers in our cost advisory services, forging invaluable ties that have stood the test of time. We are committed to continuing this legacy through our dedication to understanding client needs and providing true value-add.

One of our key strengths is our rich repository of cost data, enabling us to provide market intelligence on cost and procurement. The Rider's Digest is thus valued by many since our first publication 15 years ago. With a network that covers the globe, our research capability is far reaching and certainly not confined by boundaries.

This year, even as we shift to a post-COVID world, sustained COVID-induced construction cost escalations are further compounded by global financial crises and geopolitical strife. Reliable and up-to-date cost advice are even more critical, amidst such volatile market and uncertain outlook, in establishing realistic construction budgets.

We trust that the research data provided herein will assist and empower all our valued partners to bring your projects and imagination to life. We look forward to working together with you to shape the future of the built environment and to create a better tomorrow.

Silas Loh and Colin Kin Managing Directors Rider Levett Bucknall Consultancy Pte Ltd



# CONTENTS

SINGAPORE CONSTRUCTION TRENDS	
Tender Price Indices (TPI)	3
Public & Private Sector Contracts Awarded for Total Works	4
Average Prices of Basic Construction Materials	5
SINGAPORE CONSTRUCTION COST DATA	
Terminology	9
Building Construction Prices	11
Construction Elements	13
External Works	15
Sports Facilities	15
Definitions For Building Services	16
Building Services	17
Office Fit-Out	19
Workstations	19
Office Refurbishment	19
Hotel Guestroom Fit-Out and FF&E	20
ESTIMATING DATA	
Reinforcement Ratios	23
Reinforcement Ratios Average Construction Payment Drawdown	23 24
Average Construction Payment Drawdown Vertical Transport Services	24
Average Construction Payment Drawdown	24
Average Construction Payment Drawdown Vertical Transport Services	24
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International	24 25
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs	24 25 29 35
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle	24 25 29
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle Construction Market Activity for	24 25 29 35
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle	24 25 29 35 36
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle Construction Market Activity for Major Asian Cities  SINGAPORE CONSTRUCTION REGULATIONS &	24 25 29 35 36
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle Construction Market Activity for Major Asian Cities	24 25 29 35 36
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle Construction Market Activity for Major Asian Cities  SINGAPORE CONSTRUCTION REGULATIONS & INFORMATION Building Control Act	24 25 29 35 36 37
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle Construction Market Activity for Major Asian Cities  SINGAPORE CONSTRUCTION REGULATIONS & INFORMATION	24 25 29 35 36 37
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle Construction Market Activity for Major Asian Cities  SINGAPORE CONSTRUCTION REGULATIONS & INFORMATION Building Control Act Licensing of Builders	24 25 29 35 36 37
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle Construction Market Activity for Major Asian Cities  SINGAPORE CONSTRUCTION REGULATIONS & INFORMATION Building Control Act Licensing of Builders Building Control (Buildability and Productivity)	24 25 29 35 36 37
Average Construction Payment Drawdown Vertical Transport Services  INTERNATIONAL CONSTRUCTION Building Costs Specific Definitions For International Construction Costs Construction Market Activity Cycle Construction Market Activity for Major Asian Cities  SINGAPORE CONSTRUCTION REGULATIONS & INFORMATION Building Control Act Licensing of Builders Building Control (Buildability and Productivity) Regulations 2011	24 25 29 35 36 37 41 42 45

SINGAPORE CONSTRUCTION REGULATIONS & INFORMATION (CONT'D)	
Gross Floor Area (GFA)	61
Bonus GFA Scheme	67
Contractors Registration System (CRS)	69
Price Quality Method (PQM)	71
Building and Construction Industry Security of Payment Act (Chapter 30B)	75
Integrated Digital Delivery (IDD)	78
Mandatory Adoption of Specific Productive Technologies	81
Construction Quality Assessment System (CONQUAS®)	83
Quality Mark (QM)	84
Workplace Safety and Health (WSH)	85
Work Injury Compensation Act (WICA)	87
Man-Year Entitlement (MYE)	89
Foreign Worker Levy (FWL)	91
BuildSG Transformation Fund (BTF)	93
Construction Industry Transformation Map (ITM)	97
Government Land Sales (GLS) Programme	98
Support Measures for BE Firms Affected by COVID-19	100
RLB PROFESSIONAL SERVICES	
Quantity Surveying and Cost Consultancy	105
Project Management	105
Advisory Services	106
Research	106
research	100
OFFICES AROUND THE WORLD	
Asia	109
Oceania	111
Americas	113
Europe	114
Africas	116

117

Middle East

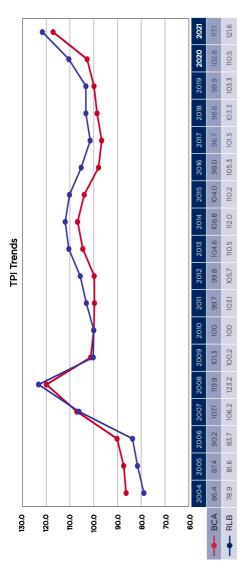


# SINGAPORE CONSTRUCTION COST TRENDS

refluer Frice findices (TFT)	J
Public & Private Sector Contracts Awarded for Total Works	4
Average Prices of Basic Construction	5

# SINGAPORE CONSTRUCTION TRENDS

# TENDER PRICE INDICES (TPI) (YEAR 2010 = 100)



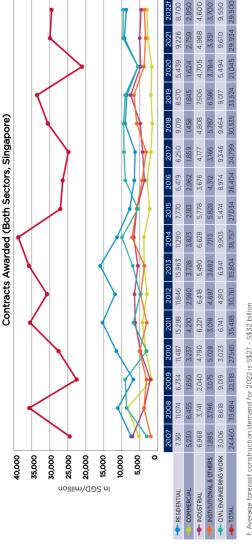
With effect from the 1st Quarter of 2015, BCA has implemented the new TPI series with Base Year 2010 = 100. The TPI chart shown above has been amended accordingly to Note 1: Variances between the RLB and the BCA TPI arise from differences in the index derivation methodology, the basket of items and weightages used for each index and the variety of building projects utilised. The index basket here excludes piling works and Mechanical & Electrical services. Vote 2:

eflect the Base Year as Year 2010.

Source: BCA, RLB

# SINGAPORE CONSTRUCTION TRENDS

# PUBLIC & PRIVATE SECTOR CONTRACTS AWARDED FOR TOTAL WORKS



Source: BCA

Note: BCA's published information as at 7 February 2022.

# SINGAPORE CONSTRUCTION TRENDS

# AVERAGE PRICES OF BASIC CONSTRUCTION MATERIALS

YEAR	ORDINARY PORTLAND CEMENT (S\$ PER TONNE)	STEEL BARS' (S\$ PER TONNE)	GRANITE <sup>2</sup> (20MM AGGREGATE) (S\$ PER TONNE)
2000	71.28	458.50	12.50
2001	70.04	432.81	12.67
2002	66.88	442.88	12.65
2003	71.13	583.93	12.25
2004	76.76	863.40	12.57
2005	85.20	738.44	16.29
2006	88.02	731.13	16.58
2007	100.85	873.19	31.74
2008	122.21	1,400.64	24.71
2009	103.23	765.80	19.68
2010	89.14	833.41	19.63
2011	93.78	931.26	21.58
2012	100.87	887.13	21.26
2013	100.23	766.90	20.61
2014	97.93	653.90	22.45
2015	92.97	501.40	19.71
2016	82.95	500.52	15.43
2017	75.91	688.83	16.07
2018	78.08	786.43	17.21
2019	82.68	741.87	18.49
2020	85.85	725.45	18.44
2021	91.75	1,046.57	19.58

<sup>1 -</sup> Market prices of Steel bars (without cut & bend):

Jan 09-Dec 14: Based on fixed price supply contracts with contract period 6 months or less

Jan 15-Current: Based on fixed price supply contracts with contract period 1 year or less.

Note: Prices of rebar other than 16-32mm dimensions may be subject to surcharge.

<sup>&</sup>lt;sup>2</sup> - Market prices exclude local delivery charges to concrete batching plants.

READY-MIXED CONCRETE (GRADE 30) (S\$ PER M³)	READY-MIXED CONCRETE <sup>3</sup> (GRADE 35/40) (S\$ PER M³)	CONCRETING SAND <sup>2</sup> (S\$ PER TONNE)
71.32		
61.40	-	-
55.40	-	-
56.75	-	-
62.50	-	-
72.09	-	-
73.99	-	14.63
138.13	138.93	45.77
-	125.85	36.97
-	104.73	29.95
-	95.44	28.19
-	108.99	25.96
-	110.23	24.10
-	106.85	22.99
-	111.15	23.25
-	99.47	22.68
-	85.01	18.30
-	81.42	17.12
-	85.15	18.59
-	93.88	26.66
-	94.78	24.94
-	99.91	23.59

Source: BCA

<sup>&</sup>lt;sup>3</sup> - Market prices of Ready Mixed Concrete: Jan 99-Dec 06: Based on Grade 30. Jan 07-Dec 09: Based on contracts with non-fixed price, fixed price and market retail

Jan 10-Current: Based on Contracts with mon-mixed prince, meet price and market retail price for Grade 35 pump.

Jan 10-Current: Based on contracts with non-fixed price, fixed price and market retail price for Grade 40 pump.



1 6111111111111111111111111111111111111	
Building Construction Prices	
Construction Elements	13
Definitions For Building Services	16
Building Services	17
Office Fit-Out	19
Workstations	19
Office Refurbishment	19
Hotel Guestroom Fit-Out and FF&F	20

#### TERMINOLOGY

# Central Business District (CBD)

The Central Business District is within the Central Area of Singapore, which consists of eleven urban planning areas - Downtown Core, Marina East, Marina South, Museum, Newton, Orchard, Outram, River Valley, Rochor, Straits View and Singapore River as defined by the Urban Redevelopment Authority (URA). It is the prime area of all the commercial and financial activities in the region.

#### Construction Floor Area (CFA)

CFA is the area of all building enclosed covered spaces measured to the outside face of the external walls including covered basement and above ground car park areas.

# Gross Floor Area (GFA)

GFA is the area of building enclosed covered spaces excluding carpark and driveway areas calculated for purposes of planning submissions (refer to <a href="Page 61">Page 61</a>: Gross Floor Area for more information).

# Net Lettable Area (NLA)

NLA is the total tenancy area designated for rentable purposes, i.e. areas used by tenants where rents are charged.

# **Building Works**

Building Works include substructure (piling, foundation, and basement), super-structure, architectural works, finishes and fittings, external works, site works, preliminaries, attendance and other builder's work in connection with services.

### **Building Services**

Building Services include Mechanical services - air-conditioning and mechanical ventilation, fire protection system, sanitary and plumbing; Electrical services - electrical installations, vertical transportation, building management systems; preliminaries. Exclusions: Special equipment - chutes, incinerators, compactors, pneumatic refuse disposal system, facade maintenance equipment, engineered smoke control system, private telephone system; audio video, IT systems, etc.

# Office

Offices within CBD refers to good quality office buildings for the upper range rental market and leading owner occupiers such as headquarter offices for financial institutions and major companies. Office outside CBD refers to medium quality office buildings built for middle range rental market.

#### Hotel (including FF&E)

Types of hotels listed are based on 'five-star', 'four-star' and 'three-star' international hotel ratings. Costs include furniture, fitment and equipment (FF&E) but exclude hotel equipment and operating supplies.

#### Retail

Shopping malls with typical amenities and finishes at common spaces. Tenancy fit-outs are typically excluded in construction costs.

#### Condominium

The quality of finishes required will affect the cost range. Range given is significantly affected by the height, configuration of the building and existing ground conditions. Costs exclude show flats, loose furniture, special light fittings, household electrical appliances, kitchen equipment and building owners' special requirements.

#### Landed Residential

Landed housings are private low-rise/low density residential developments. The quality of finishes selected will affect the cost range. Costs exclude furniture, household electrical appliances, kitchen equipment and building owners' special requirements.

#### Institutional

Institutions include tertiary educational schools such as universities, polytechnics and other colleges that require full range of educational facilities and amenities.

#### Industrial

Quality reflects a simplified type of construction suitable for light or heavy industries. Costs exclude special and operating equipment, processing plant and proprietary systems.

#### Car Park

Above Grade car parks are multi-storey car park with minimal external walling and exclude mechanical ventilation. Basement carparks are underground car park with diaphragm wall or contiguous bored piles walls with standard mechanical ventilation provisions.

#### Healthcare

Healthcare developments are institutional buildings with health and medical services, such as hospitals, nursing homes, medical centres and polyclinics and clinics. Costs exclude specialist medical equipment.

#### **BUILDING CONSTRUCTION PRICES**

All construction prices for Singapore stated here are indicative only as at 4<sup>th</sup> Quarter 2021. Items generally excluded from the order of costs are land costs, legal and professional fees, development charges, authority fees, finance costs, loose furniture, fittings, equipment and works of art (unless otherwise stated), tenancy works such as but not limited to sub-divisional partitions

Burnley 17	
Development Type	
Range Of Cost Per Construction Floor Area (CF	A)
OFFICE	
Standard (outside CBD)	
Standard (within CBD)	
Prestige (within CBD)	
HOTEL (including FF&E)	
Serviced Apartment	
Three Star	
Four Star	
Five Star	
RETAIL	
Medium Quality	
Good Quality	
CONDOMINIUM	
Medium Quality	
Good Quality	
Luxury Quality	
LANDED RESIDENTIAL	
Cluster Housing	
Terrace House	
Semi-detached House	
Detached House	
INSTITUTIONAL	
Institution of Higher Learning	
Medical Institution	
INDUSTRIAL	
Single Storey Warehouse	
Light Industrial Building	
Heavy Industrial Building	
HEALTHCARE	
Nursing Home	
Medical Centre	
Hospital	
CAR PARKING	
Above Grade Car Park	
Basement Car Park	

in office buildings and shop fit-out in retail spaces, site infrastructure work, diversion of existing services, resident site staff cost, models and prototypes, future cost escalation, show flats / sales office, Green Mark Cost Premiums and Goods & Services Tax. All prices stated below include a general allowance for foundation, car park and external works.

Building Works	Building Services	Total
S\$/m²	S\$/m²	S\$/m²
1,630 - 2,840	770 - 1,010	2,400 - 3,850
1,670 - 2,880	830 - 1,120	2,500 - 4,000
2,660 - 3,580	940 - 1,420	3,600 - 5,000
2,640 - 2,940	1,060 - 1,360	3,700 - 4,300
2,970 - 3,100	980 - 1,300	3,950 - 4,400
3,240 - 3,920	1,060 - 1,430	4,300 - 5,350
3,840 - 4,900	1,310 - 1,750	5,150 - 6,650
1,470 - 2,300	930 - 1,150	2,400 - 3,450
2,440 - 2,690	1,160 - 1,360	3,600 - 4,050
2,280 - 2,500	420 - 550	2,700 - 3,050
2,600 - 3,200	450 - 650	3,050 - 3,850
3,350 - 4,530	500 - 770	3,850 - 5,300
2,520 - 3,110	380 - 490	2,900 - 3,600
2,290 - 2,660	510 - 590	2,800 - 3,250
2,350 - 3,250	550 - 700	2,900 - 3,950
3,400 - 5,800	750 - 1,000	4,150 - 6,800
2,530 - 3,140	820 - 1,060	3,350 - 4,200
3,890 - 5,300	960 - 1,300	4,850 - 6,600
1,190 - 1,710	210 - 290	1,400 - 2,000
1,070 - 1,400	380 - 650	1,450 - 2,050
1,360 - 1,810	390 - 590	1,750 - 2,400
1,430 - 2,930	620 - 870	2,050 - 3,800
2,600 - 2,860	900 - 1,140	3.500 - 4,000
3,280 - 3,570	970 - 1,280	4,250 - 4,850
740 - 1,370	110 - 180	850 - 1,550
1,530 - 2,350	270 - 350	1,800 - 2,700

#### CONSTRUCTION ELEMENTS

The following rates are indicative only as at 4th Quarter 2021, unless otherwise stated and include an allowance for profit and overheads but exclude preliminaries.

The rates are for budgetary purposes and are not valid for tendering or pricing of variations.

Item	S\$	Unit
SUB-STRUCTURE		
Reinforced concrete pad footing (Grade 35)	600 - 670	m³
300mm Reinforced concrete slab on ground (Grade 35)	130 - 170	m²
COLUMNS / WALLS		
Reinforced concrete (600 x 600mm Grade 35)	460 - 580	m
Reinforced concrete (900 x 900mm Grade 35)	900 - 1,150	m
250mm Reinforced concrete wall (Grade 35)	280 - 310	m²
UPPER FLOORS (Excluding Beams)		
150mm Reinforced concrete suspended floor slab (Grade 35)	150 - 160	m²
120mm Concrete slab on Bondek with structural steel supports and 2-hour fire spray (excluding structural steel beam)	200 - 240	m²
STAIRCASES		
1050mm Wide reinforced concrete stairs with painted steel tube balustrade (average rise 3.70m)	7,000 - 10,600	flight
2000mm Wide grand public stairs with glass and brass balustrade (4.00m rise)	69,200 - 101,500	flight
ROOF		
120mm RC Slab (Grade 35) graded to fall and built-up roofing membrane	200 - 230	m²
Structural steel, purlins and insulated metal deck roof	420 - 510	m²
EXTERNAL WALLS		
Single glazed window unit (casement type)	430 - 630	m²
Double glazed window unit (casement type)	620 - 830	m²
Unitised double glazed curtain wall system	840 - 1,100	m²
EXTERNAL DOORS (Excluding Ironmonge	ery)	
Single leaf solid core timber door	760 - 1,310	no.
Double leaf glazed glass door	2,000 - 3,500	no.
Double leaf auto operating glass door	5,000 - 7,500	no.

Item	S\$	Unit
INTERNAL WALLS		
Stud plasterboard partition	80 - 140	m²
100mm Precast non load bearing wall	90 - 120	m²
150mm Precast load bearing wall	300 - 350	m²
12mm Laminated glass screen	380 - 460	m²
INTERNAL DOORS (Excluding Ironmonge	ry)	
Single leaf solid core flush timber door	710 - 1,090	no.
Single leaf half hour fire timber door	860 - 1,600	no.
Single leaf one hour fire timber door	1,220 - 1,830	no.
INTERIOR SCREENS		
Laminated toilet partition	660 - 1,200	no.
WALL FINISHES		
Cement and sand plaster and emulsion paint	30 - 50	m²
Cement render and vinyl fabric	65 - 85	m²
Cement render and ceramic tile	110 - 130	m²
Marble wall finish on rendered backing	260 - 360	m²
Marble wall cladding	330 - 430	m²
CEILING FINISHES		
Fibrous flush plasterboard ceiling painted	40 - 50	m²
One way exposed grid with mineral fibre board acoustic ceiling	30 - 40	m²
Aluminium louvre ceiling system	95 - 170	m²
FLOOR FINISHES		
Carpet tile	65 - 90	m²
Ceramic / homogeneous tile	100 - 120	m²
Granite tile	170 - 350	m²
Access floors	80 - 190	m²
SPECIALIST SERVICES		
SANITARY AND PLUMBING		
Average cost per plumbing point including fixture, soil waste and vent	1,210 - 1,500	no.
VERTICAL TRANSPORTATION		
Glass sided escala tor (4m rise)	150,000 - 250,000	no.
17 Passenger lift serving 17 floors	220,000 - 300,000	no.
Machine-room-less lift serving 2 floors	78,500 - 100,000	no.

CONSTRUCTION ELEMENTS (Continued from page 14)

# **EXTERNAL WORKS**

External Works	S\$	per
LANDSCAPING		
Dense landscaping around buildings including shrubs, plants, topsoil etc.	85 - 160	m²
Turfing only to large areas including topsoil, sowing and treating	20 - 30	m²
Vertical Greening: Vine screen comprising stainless steel cables with plant climbers	270 - 530	m²
CAR PARKS - ON GROUND		
Based on 35m² overall area per car lot with premix paving including road lines, channels, drainage and kerbs	4,600 - 5,600	lot
ROADS (Premix finish including kerbs, channels and drainage)		
Residential estate, 6.80m wide excluding foot-paths and nature strips	1,150 - 1,620	m
Industrial estate 10.40m wide including minimal to extensive formation	1,800 - 2,510	m

# SPORTS FACILITIES

Facility	S\$	per
FOOTBALL FIELD		
Size: 100m x 65m	520,000 - 960,000	field
SWIMMING POOL		
Half-Olympic Size	550,000 - 750,000	pool
Olympic Size	1,200,000 - 1,500,000	pool
TENNIS COURT		
Size: 37m x 18m	110,000 - 140,000	court
BASKETBALL COURT		
Size: 30m x 19m	70,000 - 120,000	court
GOLF COURSE		
18 holes over 60 hectares	1,000,000 - 1,250,000	hole

### DEFINITIONS FOR BUILDING SERVICES

# Air-Conditioning and Mechanical Ventilation (ACMV)

ACMV works include chiller plant, cooling towers, chilled water and condenser water pumps and pipework, air-handling unit systems, fan coil systems, AC ductwork, diffusers, split type air-conditioning units and ductwork, MV fan system, MV ductwork, diffusers and accessories, AC electrical and automatic control works where appropriate.

### Sanitary & Plumbing

Sanitary & Plumbing works include water tanks and pumps, hot/cold water distribution piping, installation of water piping to sanitary wares and fittings, installation of waste piping to sanitary wares, aboveground and underground drainage piping system where appropriate.

### Fire Protection System

Fire Protection System includes sprinklers, external fire hydrants, hose reels, wet and dry risers, automatic fire alarms and fire extinguishers where appropriate.

#### Electrical Installations

Electrical Installations include power transformers, sub-station,HV&LVswitchgear,distribution/sub-main cables, final sub-circuits, cable support systems and containments, lightning protection system, earthing system, luminaires and lighting control system, standby generators, telecommunication system, public address system, intercom system, MATV/CATV system where appropriate.

#### Vertical Transportation

Vertical Transportation includes lifts, escalators, travellators, dumbwaiters, etc., where appropriate.

#### Building Management Systems (BMS)

BMS include Control and Monitoring Systems where appropriate.

#### Exclusions

Security Systems, IT systems, private telephone system, audio video system, car parking system, compactors, chutes; special equipment such as proprietary systems, medical gases, incinerators, pneumatic refuse disposal system, facade maintenance equipment, engineered smoke control systems, hardened structure requirements, supply of kitchen equipment, sanitary wares and fittings, Green Mark certification, WELL building standard® and other sustainability related certification requirements, etc.

#### Note:

The order of costs for Building Services provided herein is indicative and based solely on Construction Floor Area (CFA) assumptions.

Detailed requirements and specifications for Building Services need to be considered and provided in conceptual designs to derive cost estimates for specific project budgetary purposes.

# **BUILDING SERVICES**

Development Type	ACMV
Range of Cost per Construction Floor Area (CFA)	S\$/m²
OFFICE	
Standard (outside CBD)	250 - 320
Standard (within CBD)	280 - 360
Prestige (within CBD)	320 - 420
HOTEL (including FF&E)	
Serviced Apartment	310 - 380
Three Star	280 - 370
Four Star	300 - 390
Five Star	360 - 460
RETAIL	
Medium Quality	290 - 350
Good Quality	370 - 430
CONDOMINUM	
Medium Quality	130 - 160
Good Quality	140 - 190
Luxury Quality	140 - 200
LANDED RESIDENTIAL	
Cluster Housing	100 - 130
Terrace House	180 - 200
Semi-detached House	190 - 240
Detached House	250 - 340
INSTITUTIONAL	
Institution of Higher Learning	260 - 330
Medical Institution	290 - 380
INDUSTRIAL	
Single Storey Warehouse	70 - 90
Light Industrial Building	110 - 200
Heavy Industrial Building	110 - 140
HEALTHCARE	
Nursing Home	220 - 280
Medical Centre	290 - 360
Hospital	300 - 370
CAR PARKING	
Above Grade Car Park	30 - 40
Basement Car Park	90 - 110

Sanitary & Plumbing	Fire Protection	Electrical	Vertical Transport	BMS
S\$/m²	S\$/m²	S\$/m²	S\$/m²	S\$/m²
60 - 90	60 - 90	290 - 360	90 - 120	20 - 30
60 - 100	70 - 110	290 - 370	100 - 150	30 - 30
70 - 130	90 - 120	320 - 480	110 - 230	30 - 40
220 - 250	80 - 120	340 - 450	90 - 130	20 - 30
200 - 240	80 - 120	320 - 410	80 - 130	20 - 30
230 - 290	80 - 130	330 - 430	100 - 150	20 - 40
250 - 310	110 - 150	450 - 590	110 - 200	30 - 40
100 - 130	90 - 100	300 - 370	130 - 170	20 - 30
130 - 140	100 - 110	390 - 450	150 - 190	20 - 40
80 - 100	20 - 40	150 - 190	40 - 60	0-0
90 - 120	20 - 50	160 - 210	40 - 80	0 - 0
100 - 130	30 - 60	180 - 230	50 - 130	0 - 20
130 - 160	10 - 20	140 - 180	0-0	0-0
130 - 160	0-0	200 - 230	0-0	0-0
130 - 170	0-0	230 - 290	0-0	0-0
170 - 230	0 - 0	330 - 430	0 - 0	0 - 0
100 - 150	90 - 110	280 - 360	70 - 80	20 - 30
190 - 260	70 - 100	320 - 430	70 - 100	20 - 30
20 - 30	20 - 40	100 - 130	0 - 0	0 - 0
50 - 90	40 - 60	120 - 180	60 - 100	0 - 20
40 - 60	40 - 70	120 - 200	80 - 100	0 - 20
140 - 190	20 - 60	240 - 300	0 - 40	0 - 0
120 - 170	90 - 100	300 - 370	90 - 120	10 - 20
190 - 260	80 - 100	320 - 420	60 - 100	20 - 30
10 - 20	20 - 30	50 - 60	0 - 30	0 - 0
40 - 40	60 - 70	80 - 100	0 - 30	0 - 0

# OFFICE FIT-OUT

The following costs that include workstations are an indication of those currently achievable for good quality office accommodation.

Type Of Tenancy	Open Planned S\$/m²	Partitioned S\$/m²
General Offices	500 - 1,050	950 - 1,400
Major Company Headquarters	900 - 1,500	1,100 - 2,100
Financial Institution	1,100 - 2,000	1,800 - 2,800

# WORKSTATIONS

3,500mm average length including screens generally 1,220mm high (managerial 1,620mm high), desks, storage cupboards, shelving etc. Supply of chairs is excluded.

Type of Workstation	S\$/Station
Secretarial	1,500 - 4,000
Technical Staff	1,800 - 4,800
Managerial	5,500 - 8,500

# OFFICE REFURBISHMENT

The following refurbishment costs include demolition and removal of partitions and internal finishes, provide new floor, ceiling and wall finishes but exclude fitting-out. The lower end of the range indicates reuse and modification.

Type of Refurbishment	S\$/m²
CBD offices typical floor	800 - 1,700
CBD offices core upgrade (excluding lift modernisation)	700 - 1,500

# HOTEL GUESTROOM FIT-OUT AND FF&E

The costs of furniture, fitments and equipment (FF&E) for a typical hotel guest room varies within its wide range and is largely dependent on the quality of FF&E specified for different hotel ratings. Fit-out costs include preliminaries, wall, floor and ceiling finishes. FF&E costs include fitments, sanitary wares and bathroom accessories, mirrors, curtains, blinds, decorative lighting, and loose furniture. Hotel equipment and operating supplies are excluded.

Type of Hotel	S\$/Guest Room
Three-Star	18,000 - 33,000
Four-Star	35,000 - 47,000
Five-Star	48,000 - 70,000



# ESTIMATING DATA

Remorcement Ratios	23
Average Construction Payment Drawdown	24
Vertical Transport Services	25

# **ESTIMATING DATA**

#### REINFORCEMENT RATIOS

The following ratios give an indication of the average weight of high tensile rod reinforcement per cubic metre of concrete (Grade 40) for the listed elements. Differing structural systems, ground conditions, height of buildings, load calculations and sizes of individual elements and grid sizes will result in considerable variation to the stated ratios. For project specific ratios, a Civil & Structural Engineer should be consulted.

Element	Average kg/m³
Pile caps	115 - 180
Bored Piles (compression)	25 - 35
Bored Piles (tension)	100 - 150
Raft Foundation	150 - 220
RC pad footings	70 - 100
Ground beams	200 - 300
BASEMENT	
Retaining Wall	150 - 250
RC Wall	140 - 180
Slab	100 - 150
Edge Beams	220 - 300
ABOVE GROUND	
Columns	250 - 380
Beams	220 - 350
Slab	110 - 150
Core Walls / Lift Walls	160 - 280
Household Shelter	250 - 350
Stairs	130 - 160

# **ESTIMATING DATA**

#### AVERAGE CONSTRUCTION PAYMENT DRAWDOWN

The tabulation below is derived from the statistical average of a series of case histories, which will give an indication of the anticipated rate of expenditure when used for a specific project for preliminary budgetary purposes. Construction periods incorporate various extensions of time, including wet weather, industrial disputes, etc.

All data is related to the date of submission of Contractors' claims to the Client and not actual payment, which is generally one month later.

No adjustment has been made for the retention monies for private sector projects.

The payment of outstanding monies due to the contractor and sub-contractors after the date of practical completion usually takes place at irregular intervals with payments spread out over defects liability period until settlement of final account and issuance of maintenance certificate or equivalent.

Contract Period %	Contract Expenditure %
5	0.75
10	2.70
15	5.71
20	9.65
25	14.40
30	19.80
35	25.73
40	32.06
45	38.65
50	45.40
55	52.85
60	60.15
65	67.15
70	73.68
75	79.60
80	84.79
85	89.07
90	92.29
95	94.32
100	97.50

# **ESTIMATING DATA**

# VERTICAL TRANSPORT SERVICES

Application	Lift Type
	Gearless 9 to 13 pax
	Gearless 9 to 13 pax
	Gearless up to 17 pax
	Gearless up to 23 pax
Office & Residential	Gearless up to 23 pax
Office & Nestwertal	Gearless up to 23 pax
	Gearless up to 23 pax
Hospital	Gearless 23 pax bed lift
Позріса	Geared up to 40 pax
Large Goods Lift	Geared up to 2,000kg
Large Goods Lift	Geared up to 5,000kg
Service Lift (Dumb-Waiter)	Bench Height Unit
Service Lift (Duffib-Walter)	Large Unit
Escalator	Rise 2.5 to 5.0m
Travelator	Distance 1.3 to 5.0m
Disabled Platform Lift	To 4.0m
Disabled Flatiofff Lift	Above 4.0m

Note:

Costs provided above are indicative and vary depending on the brand name and technical specifications.

Speed (m/sec)	Base Cost (S\$)	No. of Floors Served	S\$/Floor Additional Floors Served	S\$/Floor By-passed
1.00	85,000 - 130,000	2	7,900	5,800
1.65 - 1.75	100,000 - 160,000	8	7,900	5,800
1.65 -1.75	130,000 - 200,000	8	7,900	5,800
2.00 - 2.50	180,000 - 300,000	15	8,400	6,900
3.00 - 3.50	390,000	20	9,500	7,400
4.00	468,000	20	10,500	7,800
5.00	572,000	20	10,500	7,800
6.00	676,000	30	10,500	7,800
7.00	780,000	30	10,500	7,800
8.00	884,000	40	10,500	7,800
1.75	204,800	8	8,400	6,300
2.50	510,000	10	14,700	9,000
1.00	300,000	2	15,300	9,500
0.50	450,000	2	18,900	11,600
0.50	42,000	2	5,300	3,000
0.20	65,100	2	6,300	3,600
0.50	136,500 - 258,000	2	N.A.	N.A.
0.50	78,800 - 310,000	N.A.	N.A.	N.A.
0.15	75,000	2	N.A.	N.A.
0.15	90,000	3	N.A.	N.A.



# INTERNATIONAL CONSTRUCTION

Building Costs	28
Specific Definitions for International Construction Costs	35
Construction Market Activity Cycle	36
Construction Market Activity	37

# INTERNATIONAL CONSTRUCTION

#### **BUILDING COSTS**

Refer to www.rlbintelligence.com for updates.

The following data represents estimates of current building costs in the respective markets.

Costs may vary due to factors such as site conditions, climatic conditions, standards of specification, market conditions, etc.

Rates are in national currency per square metre of Gross Floor Area (GFA), unless otherwise stated in the facing page. Areas referenced differ due to local market metrics. GFA shall be as defined in each city's local context.

Location /City	Local Currency	Cost Range Per m <sup>2</sup> Office Building			
		Low	High	Low	High
		ASIA			
Beijing	RMB	9,200	15,000	8,600	13,000
Guangzhou	RMB	8,000	12,750	7,300	11,250
Ho Chi Minh City	VND ('000)	N/P	N/P	N/P	27,525
Hong Kong	HKD	23,000	33,500	19,500	26,250
Jakarta	RP ('000)	10,150	15,900	7,500	11,550
Kuala Lumpur	MYR	2,600	4,500	1,400	3,200
Manila	PHP	29,500	70,000	N/P	N/P
Seoul	KRW ('000)	2,750	3,550	2,075	2,550
Shanghai	RMB	8,800	14,000	7,900	12,250
Singapore	SGD	3,350	5,800	2,350	4,550
OCEANIA					
Adelaide	AUD	2,750	3,800	2,300	3,150
Auckland	NZD	4,100	5,500	3,500	5,300
Brisbane	AUD	3,000	4,400	2,500	3,800
Canberra	AUD	3,500	5,500	2,800	4,300
Christchurch	NZD	4,000	5,200	3,200	4,800
Darwin	AUD	3,100	4,150	2,400	3,800
Gold Coast	AUD	2,800	4,400	2,050	3,200
Melbourne	AUD	3,550	4,700	2,750	3,750
Perth	AUD	3,000	4,700	2,400	3,750
Sydney	AUD	4,100	6,200	3,100	4,550
Wellington	NZD	4,700	5,600	3,400	4,800
AMERICAS					
Boston	USD	3,765	5,920	2,420	3,500
Chicago	USD	3,015	4,845	1,885	3,015
Denver	USD	3,120	4,305	1,880	2,530
Honolulu	USD	3,390	5,815	2,100	3,335
Las Vegas	USD	2,155	3,765	1,455	2,045
Los Angeles	USD	2,585	3,875	1,940	2,850
New York	USD	3,875	8,935	2,260	5,595
Phoenix	USD	2,370	3,765	1,505	2,100
Toronto	CAD	2,585	4,200	2,155	2,960

N/P: Not Published

Singapore, Kuala Lumpur, Jakarta and Ho Chi Minh City: Rates are per square metre of Construction Floor Area (CFA), measured to external face of external walls and inclusive of covered basement and above ground parking areas.

Chinese cities, Hong Kong and Macau: Rates are per square metre of Construction Floor Area (CFA), measured to outer face of external walls.

Singapore, Kuala Lumpur, Chinese cities, Hong Kong and Macau: All hotel rates are inclusive of Furniture, Fittings and Equipment (FF&E).

	Cost Range Per m²					
	Re	tail		Resid	lential	
М	Mall Strip Shopping			Multi Storey		
Low	High	Low	High	Low	High	
10,250	15,500	8,800	14,000	4,800	9,900	
9,100	13,000	7,800	11,750	4,200	8,300	
21,175	28,175	N/P	N/P	16,025	25,300	
22,500	28,250	19,500	25,250	21,500	42,500	
6,525	9,000	N/P	N/P	6,875	16,000	
2,100	3,500	N/P	N/P	1,900	4,500	
31,750	58,000	N/P	N/P	31,000	73,000	
1,850	2,700	1,550	2,375	1,775	3,000	
9,200	14,750	8,100	13,250	4,350	8,800	
2,300	3,850	N/P	N/P	2,200	3,550	
1,640	3,000	1,300	1,840	2,350	3,550	
3,350	3,700	2,000	2,400	4,300	5,500	
2,200	3,600	1,400	2,000	2,400	4,400	
2,400	4,050	1,260	2,550	2,950	5,200	
2,900	3,200	1,660	2,100	3,750	4,500	
1,760	2,650	1,260	2,150	2,050	2,650	
2,500	3,500	1,200	1,800	1,760	4,500	
2,400	3,500	1,360	1,820	2,750	4,750	
1,900	2,900	1,000	2,500	1,900	4,100	
2,300	4,900	1,740	2,350	3,050	6,700	
3,300	3,500	N/P	N/P	4,350	5,300	
2,155	3,230	1,615	2,585	1,990	3,390	
1,990	3,120	1,455	2,370	1,775	4,305	
1,345	2,420	1,130	1,885	1,670	3,120	
2,635	5,650	2,420	4,200	2,690	4,520	
1,290	5,165	1,130	2,045	1,615	3,820	
1,720	3,765	1,455	2,100	2,530	3,985	
3,335	6,675	3,875	7,210	2,370	4,520	
1,885	3,175	1,025	1,830	1,670	2,635	
1,940	4,035	1,560	2,045	1,940	2,635	

## **BUILDING COSTS (Continued from page 30)**

		Cost Range Per m <sup>2</sup>				
Location /City	Local	Office Building				
Location/City	Currency	Prer	nium	Grad	de A	
		Low	High	Low	High	
EUROPE						
Amsterdam	EUR	1,400	2,000	1,160	1,560	
Birmingham	GBP	2,100	2,950	1,680	3,100	
Bristol	GBP	2,200	3,100	1,760	3,100	
Edinburgh	GBP	1,920	2,700	1,680	2,700	
London	GBP	3,050	4,000	2,750	3,800	
Manchester	GBP	2,250	2,900	1,920	2,900	
Moscow	EUR	1,360	1,860	1,200	1,460	
Oslo	EUR	2,450	3,000	1,800	2,150	
MIDDLE EAST						
Abu Dhabi	AED	5,700	6,800	4,600	6,400	
Dubai	AED	6,000	7,200	4,850	6,800	
Riyadh	SAR	5,300	8,300	5,400	7,500	

		Cost Range Per m²				
Location /City	Local	Hot		tels		
Location / City	Currency	3 9	itar	5 Star		
		Low	High	Low	High	
ASIA						
Beijing	RMB	11,750	15,000	15,750	20,750	
Guangzhou	RMB	10,750	13,000	14,500	18,500	
Ho Chi Minh City	VND ('000)	26,150	33,800	37,250	44,650	
Hong Kong	HKD	28,500	33,250	34,250	42,000	
Jakarta	RP ('000)	13,500	19,000	18,000	24,000	
Kuala Lumpur	MYR	2,500	3,500	5,000	7,000	
Manila	PHP	N/P	N/P	N/P	N/P	
Seoul	KRW ('000)	2,025	2,825	3,725	5,525	
Shanghai	RMB	11,250	14,500	15,250	20,000	
Singapore	SGD	3,750	4,200	4,900	6,400	
OCEANIA						
Adelaide	AUD	2,750	3,550	3,700	4,550	
Auckland	NZD	5,000	6,000	6,800	7,500	
Brisbane	AUD	3,000	4,200	4,200	5,700	
Canberra	AUD	3,100	5,300	4,250	6,400	
Christchurch	NZD	4,700	5,100	5,600	6,800	
Darwin	AUD	2,850	3,550	3,600	4,450	
Gold Coast	AUD	2,800	4,000	4,000	5,600	
Melbourne	AUD	3,200	4,100	4,500	6,100	
Perth	AUD	2,600	3,600	3,600	4,800	
Sydney	AUD	3,700	4,700	5,100	7,000	
Wellington	NZD	4,600	5,100	5,700	7,500	
AMERICAS						
Boston	USD	2,960	4,200	4,305	6,245	
Chicago	USD	3,120	4,415	4,305	7,105	
Denver	USD	2,690	3,765	3,605	5,490	
Honolulu	USD	3,765	6,030	6,565	8,020	
Las Vegas	USD	1,990	3,390	3,335	6,245	
Los Angeles	USD	3,070	3,930	4,090	6,030	
New York	USD	3,550	4,790	4,790	7,210	
Phoenix	USD	1,990	2,960	3,765	5,920	
Toronto	CAD	2,205	2,690	3,765	6,890	

	Cost Range Per m <sup>2</sup>				
	Re	Resid	Residential		
М	all	Strip Si	nopping	Multi	Storey
Low	High	Low	High	Low	High
1,540	2,200	1,000	1,540	1,160	1,860
3,100	4,350	980	1,860	1,740	2,450
3,050	4,300	960	1,820	1,280	1,820
2,950	4,150	940	1,760	1,760	2,500
3,700	5,200	1,180	2,200	2,600	4,550
3,100	4,400	1,000	1,880	1,860	2,700
1,100	1,800	1,060	1,330	650	1,200
2,100	2,700	1,800	2,150	1,880	1,780
4,000	6,300	N/P	N/P	4,400	6,500
4,250	6,700	N/P	N/P	4,650	6,900
3,350	6,100	3,650	5,200	3,200	14,000

	Cost Range Per m <sup>2</sup>				
	Car Pa			Industrial \	Varehouse
	Storey	Basement			
Low	High	Low	High	Low	High
2,700	3,650	4,500	7,800	5,200	6,600
2,300	3,300	4,100	7,100	4,600	5,700
9,300	13,875	19,075	26,050	6,350	9,950
9,700	12,500	21,000	28,750	15,250	19,000
3,500	4,500	6,000	8,000	4,800	6,100
800	1,200	1,400	3,400	1,000	1,800
N/P	N/P	N/P	N/P	54,000	69,000
770	960	990	1,275	1,400	1,725
2,550	3,550	4,600	7,800	4,650	6,100
880	1,420	1,660	2,300	1,260	1,840
690	980	1,360	1,960	650	1,100
1,360	2,000	2,800	3,200	1,000	1,360
1,000	1,500	1,700	2,200	750	1,200
790	1,320	1,060	1,840	740	1,400
1,200	1,660	2,300	2,500	900	1,300
750	1,260	1,180	1,540	800	1,420
850	1,400	1,600	2,200	750	1,200
880	1,400	1,400	1,920	720	1,340
650	1,000	1,800	3,100	550	1,060
880	1,380	1,280	2,150	850	1,380
1,600	1,840	3,200	3,400	1,140	1,560
915	1,505	1,075	1,720	1,185	2,045
860	1,345	1,345	1,830	1,185	1,990
1,345	1,560	1,505	1,990	1,075	1,990
1,505	2,045	1,670	2,745	1,185	2,530
540	915	755	1,560	755	1,075
1,130	1,345	1,455	2,100	1,345	2,045
1,075	1,940	1,505	2,370	1,290	2,260
540	970	860	1,455	805	1,345
1,025	1,345	1,290	1,940	1,130	1,615

## **BUILDING COSTS (Continued from page 32)**

			Cost Ran	ge Per m²		
Lacation /City	Local	Hotels				
Location /City	Currency	3.9	Star	5.9	itar	
		Low	High	Low	High	
EUROPE						
Amsterdam	EUR	1,340	1,700	1,920	2,850	
Birmingham	GBP	1,440	2,200	2,400	3,350	
Bristol	GBP	1,480	1,980	2,550	3,400	
Edinburgh	GBP	1,420	2,100	2,250	3,100	
London	GBP	1,960	2,500	2,900	3,900	
Manchester	GBP	1,600	2,000	2,400	3,250	
Moscow	EUR	1,600	2,000	2,300	2,950	
Oslo	EUR	2,850	3,100	3,150	3,800	
MIDDLE EAST						
Abu Dhabi	AED	5,900	8,300	8,800	11,750	
Dubai	AED	6,200	9,300	9,300	14,500	
Riyadh	SAR	6,500	8,200	17,250	20,500	

	Cost Range Per m <sup>2</sup>				
	Car P	In direction 1	A/avahausa		
Multi 9	Storey	Base	ment	industrial	Varehouse
Low	High	Low	High	Low	High
430	650	800	1,240	460	820
400	760	900	1,540	460	650
450	880	1,060	1,660	450	710
370	710	890	1,520	400	710
470	940	1,240	2,050	520	930
590	750	1,120	1,620	520	750
440	560	810	1,020	500	700
480	550	980	1,080	1,260	1,540
1,760	3,500	2,800	4,400	1,460	2,650
2,400	3,700	3,200	4,650	1,900	3,000
2,500	3,100	3,350	3,950	3,600	4,400

# SPECIFIC DEFINITIONS FOR INTERNATIONAL CONSTRUCTION COSTS

#### Office Buildings

Prestige/ Premium Offices are based on landmark office buildings located in major CBD Office Markets, which are built for the premium range of the rental market. These office buildings tend to be trend-setters in establishing rentals and accommodates leading owner-occupiers including headquarters for banks, insurance, multinational corporations and other major companies.

Grade-A/ Investment Offices are based on high quality buildings which are built for the middle to high range of the rental market.

#### Hotels

Range of costs generally excludes furniture, fitment and equipment (FF&E), except for Chinese cities, Hong Kong, Kuala Lumpur, Macau and Singapore, where the cost ranges stated include cost allowances for FF&E.

#### **Industrial Buildings**

Quality reflects a simplified type of construction suitable for light industry. Exclusions: Hardstanding, roadworks and special equipment.

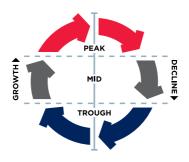
#### **Residential Buildings**

Multi-Storey reflects medium to luxury quality and air-conditioned accommodation.

Note: The comparative ratio of kitchen, laundry and bathroom areas to living areas considerably affects the cost range. Range given is significantly affected by the height and configuration of the building.

Exclusions: Loose furniture, special fittings, washing machines, dryers, refrigerators and tenants' special requirements.

#### CONSTRUCTION MARKET ACTIVITY CYCLE



The RLB Construction Sector Activity Cycle represents the construction development activity cycle. Each RLB office highlights the current construction sector activity position within the market activity cycle of those key construction sectors within their region.

Activity within the construction industry traditionally is subject to volatile cyclical fluctuations. The model illustrates the different growth and decline zones in a theoretical construction industry business cycle. Each RLB office highlights the current construction sector activity position within the market activity cycle of those key construction sectors in their region.

Each sector is categorised by three positions within the cycle; Peak, Mid and Trough. Within each position, activity is further defined by either declining or growing inside that sector. The "up" and "down" arrows highlight the current status within the three positions of the cycle by means of the three colours identified in the cycle diagram above.

The tabulation on the following page provides an overview of the relative growth / decline of each development sector in selected Asian cities. Each city has its own industry business cycle in the context of its own economy, and as such the performance of each development sector is not strictly comparable between the cities.

#### CONSTRUCTION MARKET ACTIVITY FOR MAJOR ASIAN CITIES

Location	Houses	Apartments
Beijing	▼	•
Chengdu	▼	<b>A</b>
Guangzhou	•	•
Ho Chi Minh City	•	•
Hong Kong	<b>A</b>	•
Jakarta		<b>A</b>
Kuala Lumpur	<b>A</b>	<b>A</b>
Macau	<b>A</b>	•
Manila		<b>A</b>
Seoul	<b>A</b>	<b>A</b>
Shanghai	•	•
Shenzhen	•	<b>A</b>
Singapore	<b>A</b>	<b>A</b>

Information as at 4th Quarter 2021.

Offices	Industrial	Retail	Hotel	Civil
<b>A</b> .	<b>A</b>	<b>A</b> .	▼	<b>A</b>
<b>A</b>	▼	<b>A</b>	<b>A</b>	<b>A</b>
<b>A</b>	<b>A</b>	<b>A</b>	▼	<b>A</b>
•		<b>A</b>	•	
<b>A</b>	<b>A</b>	<b>A</b>	<b>A</b>	<b>A</b>
•	<b>A</b>	•	<b>A</b>	
•		•	<b>A</b>	<b>A</b>
•	•	•	•	<b>A</b>
<b>A</b>		<b>A</b>		<b>A</b>
•	•	•	•	•
<b>A</b>	▼	<b>A</b>	▼	<b>A</b>
•	<b>A</b>	▼	•	<b>A</b>
▼	<b>A</b>	▼	<b>A</b>	<b>A</b>



# SINGAPORE CONSTRUCTION REGULATIONS & INFORMATION

**Building Control Regulations** 

Building Control Act	41
Licensing of Builders	42
Building Control (Buildability and Productivity)	45
Regulations 2011	
Accessibility for the Built Environment	53
Universal Design (UD)	54
Environmental Sustainability	
Development Control Regulations	
Gross Floor Area (GFA)	61
Bonus GFA Scheme	67
Procurement Regulations	
Contractors Registration System (CRS)	
Price Quality Method (PQM)	7
Payment Regulations	
BCI SOP Act (Chapter 30B)	75
Productivity Regulations	
Integrated Digital Delivery (IDD)	
Mandatory Adoption of Specific Productive	81
Technologies	
Quality and Workmanship Regulations	
CONQUAS®	83
Quality Mark (QM)	84
Safety and Health Regulations	
Workplace Safety and Health (WSH)	85
Work Injury Compensation Act (WICA)	87
Workforce Regulations	
Man-Year Entitlement (MYE)	89
Foreign Worker Levy (FWL)	91
Information	
BuildSG Transformation Fund (BTF)	93
Construction Industry Transformation Map (ITM)	97
Government Land Sales (GLS) Programme	98
Support Measures for BE Firms Affected by	100
COVID-19	100

#### **BUILDING CONTROL ACT**

The main objective of building control is to ensure building works comply with standards for safety, accessibility, environmental sustainability and buildability as prescribed in the Building Control Act and Building Control Regulations.

All building works, except those that are minor and exempted under the First Schedule of the Building Control Regulations, will require building plan approval from the Commissioner of Building Control (CBC), Building and Construction Authority (BCA).

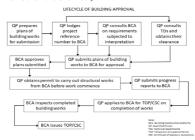
#### Building works refer to:

- Erection, extension or demolition of a building;
- b. Alteration, addition or repair of a building;
- Provision, extension or alteration of any air-conditioning service or ventilating system in or in connection with a building

and it includes site formation works connected with or carried out for the purpose of (a), (b) or (c).

As stipulated by the Building Control Act, building plans are to be submitted by a Qualified Person (QP). A QP is a person who is registered as an Architect with the Board of Architects or a Professional Engineer (PE) with the Professional Engineers Board. The appropriate QPs for the different types of building works are listed in Third Schedule of the Building Control Regulations. For example, building plans for a warehouse or factory may be submitted by an Architect or a PE, but plans for a retaining wall has to be submitted by a PE.

The typical process of getting building plan approval is illustrated in the following flow chart. (This is a typical process, Variations do exist.)



The design and construction of a building must comply to performance requirements prescribed in the Building Control Regulations.

Source: BCA as at Feb 2020

LICENSING OF BUILDERS

The Licensing of Builders Scheme is part of BCA's long term plan to upgrade the safety and quality standards of the construction sector while raising professionalism by requiring minimum standards of management, safety record and financial solvency.

All builders carrying out building works where plans are required to be approved by the Commissioner of Building Control and builders who work in specialist areas which have a high impact on public safety will require a Builder's Licence from 16 June 2009. The requirement applies to both public and private projects.

# Type of Licence

License Type	Sub-Type	Allowable Projects
General Builder License	Class 1	Projects of any value
Licerise	Class 2	Projects of S\$6 million or less
Specialist Builder License	N.A.	Any of the following specialist building works:  Piling works Ground support and stabilisation works Site investigation work Structural steelwork Pre-cast concrete work In-situ post-tensioning work  Note: Builders may register in more than one category if qualified.

LICENSING OF BUILDERS (Continued from page 42)

## Licensing Requirements

The following requirements must be fulfilled to receive a Builder's License.

Requirement	Details
Appoint an Approved Person (AP)	The AP appointed will take charge and direct the management of the business in building works.
	The AP must be:  • The sole proprietor in a sole proprietorship  • One of the partners in a partnership  • A director, member of the board of management or an employee (being a person with similar duties and responsibilities of the aforementioned roles) in a corporation
	The AP must also possess the right qualifications and experience.
Appoint a Technical Cotroller (TC)	The TC appointed will oversee the execution and performance of any building works undertaken by the builder.
	For specialist builders, the TC appointed must possess a civil or structural engineering degree from a recognised institution and have the right qualifications and experience.
	Resident Engineers must meet acceptable qualifications set by BCA.
Meet minimum paid-up	Class 1 General Builder: not less than \$\$300,000.00
capital (for corporations only)	Class 2 General Builder or Specialist Builder: not less than S\$25,000.00
Pay licensing	Class 1 General Builder: S\$1,800.00
1665	Class 2 General Builder: S\$1,200.00
Note: Validity of license is up to 3 years.	Specialist Builder: S\$1,500.00

Source: BCA as at Dec 2019

# Construction Registration of Tradesmen Scheme (CoreTrade)

CoreTrade requirements on deployment of registered tradesmen and foremen began in 2009. All Class 1 General Builders undertaking a project of value which is \$\$20 million or more will need to deploy a prescribed minimum number of construction personnel who are registered under the CoreTrade. This applies to new building works, addition and alteration works and civil engineering works. The objective of CoreTrade is to build up a core group of local and experienced foreign workers in key construction trades to anchor and lead the workforce.

Details on registration of CoreTrade personnel, deployment requirements and penalties can be found on BCA website.

Source: BCA as at Mar 2022

# BUILDING CONTROL (BUILDABILITY AND PRODUCTIVITY) REGULATIONS 2011

The legislation on buildability has been in effect since 1 January 2001. The Building Control (Buildability and Productivity) Regulations 2011 is an enhanced Buildability framework that came into effect on 15 July 2011. This enhanced legislation tightened the original requirements under the Buildable Design Score (B-Score) and included another component called the Constructability Score (C-Score). The C-Score requires the builders' contributions to buildability through the adoption of more labour-efficient construction methods/ technologies.

While the B-Score focuses on the use of buildable designs by designers during the upstream design process, the C-Score impacts on the construction methods used during the downstream construction phase. Designers and builders should familiarise themselves with the Buildable Design Appraisal System (BDAS) and Constructability Appraisal System (CAS) respectively, to enable them to consider a range of construction systems, methods, technologies, materials and products to meet the scoring requirements.

The types of development which are not subjected to the minimum B-Score and C-Score requirements are:

- Any culvert, bridge, underpass, tunnel, earth retaining or stabilising structure, slipway, dock, wharf or jetty;
- Any theme park;
- Any place of worship;
- · Any power station; or
- · Any waste processing or treatment plant

#### Enhancements to Code of Practice (CoP) on Buildability to Accelerate Adoption of Design for Manufacturing and Assembly (DfMA) Technologies

In 2020, the COVID-19 pandemic disrupted the built environment sector and accentuated the urgency for industry transformation through the adoption of technology such as DfMA to reduce our vulnerability to manpower disruptions. DfMA would become the mainstream way to design and construct buildings. It promotes efficient off-site fabrication of building components and eases assembly on-site. This results in a leaner workforce, time savings with works carried out onsite and off-site concurrently, better workmanship quality and reduced disamenities to the public.

The BCA periodically reviews the Buildability framework. In 2019, BCA raised the minimum B-Score to encourage the adoption of DfMA technologies in large residential non-landed (RNL) developments (GFA ≥ 25,000m²). In December 2020, the Buildability framework was enhanced with (a) revamped BDAS to integrate DfMA adoption for the Structural, Architectural and Mechanical, Electrical and Plumbing (MEP) disciplines, including an 'Innovation' section to encourage innovative ideas to improve productivity, (b) recalibrated minimum B-Scores for all development types due to revamped BDAS, and (c) extension of 'open' option with productivity outcome to all large development types, in lieu of meeting the minimum B-Scores.

To accelerate the adoption of DfMA for large developments, BCA will enhance the CoP on Buildability and make amendments to the Buildability Regulations as detailed below. The changes apply to projects submitted to URA for Planning Permission on or after 30 April 2022.

Key Changes	Details
(A) Higher minimum B-Scores for large commercial, industrial and institutional projects with GFA ≥ 25,000m <sup>2</sup>	To accelerate DfMA adoption for large projects which have greater scope for DfMA application and economies of scale, the minimum B-Scores for superstructure works of large commercial, industrial and institutional projects will be raised. The details are provided in page 49.

# BUILDING CONTROL (BUILDABILITY AND PRODUCTIVITY) REGULATIONS 2011 (Continued from page 46)

Key Changes	Details
(B) Enhanced out- come-based options for all large develop- ment types, in lieu of meeting the minimum B-Score	Designers have the flexibility to decide on the DfMA designs and technologies that best meet their project needs. Large building projects can opt to comply with Buildability requirements, either by meeting the raised minimum B-Scores or fulfilling one of the outcome-based options. Outcome-based options include deemed-acceptable solutions which are currently applicable to large RNL projects only, while 'open' option is extended to all large projects. In the new COP on Buildability, BCA will make the following enhancements:
	(i) Revise deemed-acceptable solutions for large RNL projects;
	<ul><li>(ii) Introduce new deemed-acceptable solutions for large commercial, industrial and institutional projects; and</li></ul>
	(iii) For the 'open' option, raise the minimum productivity improvement requirement from 20% to 25% (from 2010's level).
(C) Mandatory adoption of spe- cific productive technologies for RNL projects	As modularisation is a key approach to achieve higher productivity and optimise benefits of DfMA, there is scope to steer the sector towards wider adoption of modularised components, especially with standardised dimensions at industry level. This would pave the way for more cost-effective prefabrication of standard components due to greater economies of scale. BCA will require the following industry standard components for RNL projects:
	(i) Precast Household Shelters: 65% precast (of which 60% are of standard sizes)
	(ii) Prefabricated Bathroom Units: 65% prefabricated (of which 60% are of standard sizes)

Key Changes	Details
(D) Requirement for PE for Mechanical and Electrical Works to jointly declare B-Score submissions with QP for Architectural and Structural Works	Presently, both the QPs for Architectural and Structural Works are required to declare and submit B-Scores for their projects, together with the building plans for approval. As MEP works also contribute towards raising construction productivity and with the revamped BDAS placing more emphasis on these works, PEs for M&E works now play a bigger role to influence the design of MEP systems. To foster greater collaboration across disciplines during upstream design, BCA would require PEs for M&E works to jointly declare B-Score submissions.

#### Minimum Buildable Design Score (B-Score)

The minimum B-Score requirements shall apply to new building works with GFA of 5,000m² or more. The minimum B-Score requirement also applies to building works consisting of repairs, alterations and/or additions (A&A work) to an existing building if the building works involve the construction of new floor and/or reconstruction of existing floor for which their total GFA is 5,000m² or more. The minimum B-Score for a mixed development will be prorated according to the GFA of each type of development.

BUILDING CONTROL (BUILDABILITY AND PRODUCTIVITY)
REGULATIONS 2011 (Continued from page 48)

# Minimum Buildable Design Score for All New Building Works and A&A Works

Year	From 30 April 2022*	
Category of	Minimum Buildable Design Score	
Building Work / Development	5,000m² ≤ GFA < 25,000m²	GFA ≥ 25,000m <sup>2</sup>
Public Residential (non-landed)	68	80
Private Residential (non-landed)	68	80
Commercial	60	70
Industrial	65	70
Institutional, School and Others	60	66
MRT Station	60	

<sup>\*</sup> Based on date of planning application made to URA.

# Submission of Buildable Design Score (B-Score)

The B-Score will be one of the requirements for Building Plan (BP) approval. The BP will not be approved if the submitted B-Score is lower than the stipulated minimum. The B-Scores are to be submitted by QPs at the following stages:

- · BP stage
- ST (Structural plan) stage
- Temporary Occupation Permit (TOP)/ Certificate of Statutory Completion (CSC) stage

#### Buildable Design Score (B-Score) Requirements

The B-Score of a project is made up of 3 parts:

Part 1 - Structural System (maximum 45 points). Points are awarded for the use of various types of structural system and structural buildable design features.

Part 2 - Wall System (maximum 45 points). Points are awarded for the use of various types of wall system and architectural buildable design features.

Part 3 – DfMA technologies (maximum 20 points). Points are awarded for various technologies along the DfMA continuum and across the structural, architectural and mechanical, electrical & plumbing (MEP) disciplines. These include Prefabricated Prefinished Volumetric Construction (PPVC), mass engineered timber (MET), structural steel, prefabricated bathroom units (PBUs) and prefabricated MEP modules, integrated precast concrete components, etc...

In addition to the above, points for standardisation of components and repetition of layouts/grids are incorporated under Part 1 and Part 2. Part 1 and Part 2 also include points given for the use of productive technologies and other buildable designs such as self-compacting concrete, simple design, dry construction, engineered timber flooring, etc...

The maximum B-Score achievable for a project is capped at 110 points.

BUILDING CONTROL (BUILDABILITY AND PRODUCTIVITY)
REGULATIONS 2011 (Continued from page 50)

#### Minimum Constructability Score (C-Score)

The minimum C-Score requirement shall apply to new building works with GFA of 5,000m² or more. The minimum C-Score requirement also applies to building works consisting of repairs, alterations and/or additions (A&A works) to an existing building if the building works involve the construction of new floor and/or reconstruction of existing floor for which their total GFA is 5,000m² or more.

# Minimum C-Score for All Building Works comprising Buildings more than 6 Storeys

	Minimum C-Score	
Category of Building Work / Development	5,000m <sup>2</sup> ≤ GFA < 25,000m <sup>2</sup>	GFA ≥ 25,000m²
	w.e.f. 11	May 2017
Residential (landed)		
Residential (non-landed)	50	60
Commercial	(min. 35 points	(min. 45 points
Industrial	from Structural	from Structural
School	System)	System)
Institutional and others	]	

<sup>\*</sup>The minimum scores above are based on date of planning submissions made to URA except for building works built on land sold under the GLS Programme which are based on the date the GLS land is sold.

## Minimum C-Score for All Building Works comprising Buildings of 6 Storeys and below

	Minimum C-Score		
Category of Building Work / Development	5,000m <sup>2</sup> ≤ GFA < 25,000m <sup>2</sup>	GFA ≥ 25,000m²	
	w.e.f. 1 May 2017		
Residential (landed)			
Residential (non-landed)	50	60	
Commercial	(min. 32 points	(min. 42 points	
Industrial	from Structural	from Structural	
School	System)	System)	
Institutional and others	]		

<sup>\*</sup>The minimum scores above are based on date of planning submissions made to URA except for building works built on land sold under the GLS Programme which are based on the date the GLS land is sold

#### Submission of C-Score

Builders are required to submit the C-Scores which shall not be lower than the stipulated minimum at either one of the following stages:

- At the time of application for permit to carry out structural works (Permit), or
- Within 3 months (for non-Design and Build projects) or 6 months (for Design and Build projects) after the permit has been issued in the event that the builder requires more time to plan for the type of construction methods and technologies to be adopted in the project.

#### C-Score Requirements

The C-Score of a project is made up of 3 parts:

Part A - Structural System (maximum 60 points). Points are awarded for various methods and technologies adopted during the construction of structural works.

Part B - Architectural, Mechanical, Electrical & Plumbing (AMEP) System (maximum 45 points). Points are awarded for various methods and technologies adopted during the construction of AMEP works.

Part C - Good Industry Practices (maximum 15 points). Points are awarded for good industry practices adopted on site to improve productivity.

In addition to the above, points are obtainable in Part A and Part B if a project adopts innovative systems that help to achieve productivity improvement. Innovation points are awarded subjected to BCA's assessment on a case-by-case basis of the impact on labour efficiency of the particular system used.

The total point allocated under the Constructability Assessment Scheme (CAS) is 120 points.

More information on the B-Score and C-Score requirements can be found on the BCA website.

Source: BCA as at Mar 2022

#### ACCESSIBILITY FOR THE BUILT ENVIRONMENT

With an ageing population and as the number of people in Singapore with mobility difficulties rise over the years, accessibility in the Built Environment is increasingly gaining importance. The Government introduced the Code on Barrier-Free Accessibility (BFA) to support the upgrading of existing buildings. A S\$40-million Accessibility Fund was set aside to encourage private sector participation, to upgrade buildings built before 1990 which are not BFA compliant and upgrade all key areas and essential facilities in Singapore to provide at least basic accessibility by 2016. The Government aims to have 70% of commercial and institutional buildings in Singapore barrier-free by 2030.

BCA also introduced new mandatory requirements in existing buildings from 2017. Owners of commercial and institutional buildings that are visited frequently by the public must include barrier-free accessibility upgrades when they undergo additions and alterations (A&A) works. The BCA extended the S\$40-million Accessibility Fund to March 2022, expanded its scope and enhanced its eligibility criteria to benefit more building owners. The Fund will cover accessibility features for the visually and hearing impaired and allow up to two applications per building or development.

The Code on Accessibility in the Built Environment 2019 refines existing requirements to allow more equitable access for elders and persons with disabilities. In the latest revision to the Code, requirements are also enhanced to accommodate the new mobility climate resulting from advancement in technology. Apart from addressing the needs of an ageing population, the revised Code introduces more accessibility and universal design features to improve the built environment for all.

New projects and existing buildings undergoing large-scale A&A have to follow the new Code when they are submitted to BCA for regulatory approval from 6 January 2020.

More details on the Code on Accessibility for the Built Environment can be found on the BCA website.

Source: BCA as at Oct 2020

UNIVERSAL DESIGN (UD)

UD in the broadest term is "design for all people". It seeks to create an environment addressing the needs of all age groups and people of different abilities including temporary disability. The move towards universal design has developed due to the expanding population of people with varying degree of abilities and advancing years, their demands for recognition and desire for independent living.

To address these needs, BCA introduced a UD Guide in October 2007 that provides a more complete set of guidelines for adoption in all building designs. It has UD recommendations that are applicable not only to commercial buildings but also a wider range of building types, including residential buildings as well as public and community facilities. The Government also launched a new UD Guide for Public Places in July 2016. The guide covers a comprehensive approach to UD in and around buildings, vehicular environments and sanitary facilities and for different types of public buildings.

#### Universal Design Mark

This is a voluntary certification scheme launched in October 2012 to promote UD and encourage the building industry to incorporate the principles in their developments and projects. This initiative accords recognition to developments and stakeholders that adopt a user-centric philosophy in their design, operations and maintenance. It also aims to raise greater public awareness towards user-friendly buildings. The recognition of best practices in enhancing accessibility and user-friendliness within the development provides the following benefits:

- Improves competitiveness by meeting the varying needs of diverse user groups
- Increase in the number of potential visitors to the development, thereby, generating greater sales and revenue
- 3. Generates a positive effect on the corporate image

In July 2015, BCA launched a set of enhanced UD Mark criteria called the UD Mark Version 2.0 (2015), setting higher certification benchmarks and providing an expanded design scope for buildings. This includes the additional criteria of installing assistive hearing facilities for the elderly with hearing difficulties, and design features for persons with visual disability assisted by guide dogs. The enhanced criteria will raise the bar for universal design in Singapore.

The BCA UD Mark Certification Scheme allows assessment of projects at design stage, thereby facilitating the incorporation of UD principles from the onset of project development. Completed built development will be awarded a display plaque indicating one of the four UD Mark ratings: Certified, Gold, Gold<sup>PLUS</sup> or Platinum.

More details on UD can be found on the BCA website.

Source: BCA as at Oct 2020

#### ENVIRONMENTAL SUSTAINABILITY

The BCA Green Mark Scheme was launched in January 2005 as an initiative to drive Singapore's construction industry towards more environment-friendly buildings. It is intended to promote sustainability in the built environment and raise environmental awareness among developers, designers and builders when they start project conceptualisation and design, as well as during construction.

BCA enhanced the Building Control Act and put in place the Building Control (Environmental Sustainability) Regulations 2008 ("ES Regulations 2008") as part of the key initiatives under the earlier Green Building Masterplans.

Under the latest Singapore Green Building Masterplan, more ambitious targets to implement sustainable building development in the Built Environment sector have been set to mitigate the effects of climate change. The Environmental Sustainability requirements in the Code for Environmental Sustainability of Buildings (Edition 4.0) and the Code on Environmental Sustainability Measures for Existing Buildings (Edition 3.0) will focus on building energy efficiency and carbon reduction measures.

#### Mandatory higher Green Mark Standard for Government

Selected Strategic Areas¹	
Marina Bay	
Downtown Core (including areas within the CBD located next to Marina Bay)	
Jurong Lake District	
Kallang Riverside	
Paya Lebar Central	
Woodlands Regional Centre	
Punggol Eco-Town	

<sup>1</sup> Refer to the Building Control (Environmental Sustainability) Regulations 2008 for the exact location

The ES Regulations 2008 will apply to building works where planning permissions is first submitted to the URA on or after 1 December 2021:

- Building works which involve a GFA of 5,000m<sup>2</sup> or more
- Building works which involve increasing GFA of an existing building by 5,000m<sup>2</sup> or more;
- Building works relating to an existing building which involve a GFA of 5,000m<sup>2</sup> or more, and which involve the provision, extension or substantial alteration of the building envelope and building services in or in connection with an existing building.

#### Singapore Green Building Masterplan (SGBMP)

The SGBMP is an action plan that sets out Singapore's environmental sustainability efforts for the Built Environment and is part of the Singapore Green Plan 2030. In the fourth edition, the SGBMP aims to deliver three key targets of "80-80-80 in 2030".

As part of the newest edition, all building criteria, i.e. GM NRB:2015, GM RB:2016 and GM ENRB:2017 are streamlined into a new all-in-one Green Mark 2021 Framework. The BCA GM:2001 came into effect on 1 November 2021.

#### Land Sales (GLS) Sites in selected strategic areas

on land sold under the GLS Programme
Green Mark Platinum Rating (on or after 5 May 2010)
Green Mark Gold <sup>PLUS</sup> Rating (on or after 5 May 2010)
Green Mark Gold <sup>PLUS</sup> Rating (on or after 5 May 2010)
Green Mark Gold <sup>PLUS</sup> Rating (on or after 5 May 2010)
Green Mark Gold <sup>PLUS</sup> Rating (on or after 5 May 2010)
Green Mark Gold <sup>PLUS</sup> Rating (on or after 1 September 2014)
Green Mark Gold <sup>PLUS</sup> Rating (on or after 1 September 2014)

# ENVIRONMENTAL SUSTAINABILITY (Continued from page 56)

#### GreenGov.SG

The public sector is committed to take the lead in environmental sustainability and adopt a long-term view in resource efficiency. Previously known as Public Sector Taking the Lead in Environmental Sustainability (PSTLES), GreenGov. SG will take the lead in driving wider adoption of Super Low Energy (SLE) buildings, provide use cases for the private sector to take reference from, and bring SLE buildings into the mainstream.

#### Regulatory Requirements for Existing Buildings

To achieve an all-round sustainable built environment, it is important to ensure that existing buildings continue to operate efficiently throughout their life cycle.

PartIIIB - Environmental Sustainability Measures for Existing Buildings in the Building Control Act requires owners of existing buildings to:

- Comply with the minimum environmental sustainability standard (Green Mark Standard)
- Submit periodic energy efficiency audits of the building's cooling systems
- Submit information in respect of energy consumption and other related information as required by the Commissioner of Building Control

# Minimum Environmental Sustainability Standard (Green Mark Standard) For Existing Buildings

On and after 2 January 2017, the Building Control (Environmental Sustainability Measures for Existing Building) Regulations 2016 will apply to all buildings with centralised cooling systems and GFA greater than 5,000m², when installing or replacing the building cooling system.

Only the following types of buildings will be excluded from the above requirement:

- Any industrial buildings;
- Any railway premises, port services and facilities or airport services and facilities;
- Any religious buildings;
- Any data centres;
- Any utility buildings; or
- Any residential buildings, excluding serviced apartments.

Building owners are required to submit to BCA for approval:

- A design Green Mark Score for the building, including other specified documents before installing or replacing of chillers (major energy-use change); and
- An as-built Green Mark Score for the building, including other specified documents after completing the installation of chillers.

## Mandatory Submission of Periodic Energy Audits

With effect from 1 January 2014, upon notice from the Commissioner of Building Control, building owners are required to engage a Mechanical Engineer (PE(Mech)) or an Energy Auditor registered with BCA to carry out an energy audit on the building cooling system before making the necessary documentary submission to the Commissioner of Building Control.

The Periodic Energy audit will be applicable to the following group of buildings.

For new buildings whose application for planning permission is submitted on or after 1 December 2010, building owners may be issued a notice:

- At any time after the temporary occupation permit (TOP) or certificate of statutory completion (CSC) is issued; and
- At intervals of not less than three years after the date of the last notice served.

For existing buildings which have undergone a major energy-use change on and after 2 January 2014 and are required to meet the prescribed Green Mark Standard for existing building, building owners may be issued a notice:

- Three years after the date of the approved as-built score; and
- At intervals of not less than three years after the date of the last notice served.

ENVIRONMENTAL SUSTAINABILITY (Continued from page 58)

#### BCA Green Mark Assessment Criteria

BCA Green Mark is a green building rating system to evaluate a building for its environmental impact and performance. It provides a comprehensive framework for assessing the overall environmental performance of new and existing buildings to promote sustainable design, construction and operations practices in buildings.

Under the assessment framework for new buildings, developers and design teams are encouraged to design and construct green, sustainable buildings which are more climatic responsive, energy effective, resource efficient, smarter and have healthier indoor environments. As for existing buildings, the building owners and operators are encouraged to meet their sustainable operations goals and to reduce adverse impacts of their buildings on the environment and occupant health over the entire building life cycle. Beside buildings, the assessment criteria evaluate energy efficiency, water efficiency, environment protection, indoor environmental quality and other green/innovative features of districts, parks, infrastructure and building interiors.

#### Green Mark 2021

The BCA GM:2001 is an internationally recognised green building certification scheme tailored for the tropical climate. It applies to new and existing buildings, including commercial buildings, industrial buildings, institutional buildings and residential buildings.

# BCA Green Mark Award Rating Scores

GM:2021 is positioned to recognise performance that is above mandatory, regulated standards, that include robust levels of energy efficiency, indoor air quality, greenery provision, active mobility considerations, materials and waste management and water efficiency.

			Green Mark Gold <sup>PLUS</sup> /Platinum + SL
		Green Mark Gold <sup>PLUS</sup> / Platinum	Sustainability
	Green Mark SLE	Sustainability	Sections
Mandatory Sustainability Requirements [1]		Sections	
Energy Efficiency	Energy Efficiency >60%	Energy Efficiency 50-60%	Energy Efficiency >60%
Indoor Air Quality	Indoor Air Quality	Indoor Air Quality	Indoor Air Quality
Greenery Provision	Greenery Provision	Greenery Provision	Greenery Provision
Active Mobility	Active Mobility	Active Mobility	Active Mobility
Materials and Waste	Materials and Waste	Materials and Waste	Materials and Waste
Water Efficiency	Water Efficiency	Water Efficiency	Water Efficiency
High levels of holistic performance responding to climate change	Top tier energy efficiency built on high environmental performance foundation [1]	Addressing climate change with best in class holistic environmental performance	The peak of green building performance.

<sup>[</sup>J] Mandatory requirements are based on development control and building plan provisions for new buildings, for existing buildings under retrofit, the requirements would vary depending on the type and extent of the works being undertaken.

Project teams can choose either to follow the Green Mark Gold<sup>PLUS</sup> or Platinum certification, or Green Mark SLE certification.

GM Series	GM SLE Series
-	SLE, ZE, PE
Gold <sup>PLUS</sup>	Gold <sup>PLUS</sup> SLE
Platinum	Platinum SLE

Source: BCA as at Mar 2022

#### GROSS FLOOR AREA (GFA)

Prior to 1989, the intensity of residential development was measured in terms of population density i.e. persons per hectare. For non-residential developments such as industrial and warehouse buildings, institutional buildings, commercial buildings etc., the intensity was measured in terms of plot ratio.

Following the introduction of the new development charge system in 1989, the GFA concept was adopted by URA to determine the development intensity of a building, thereby standardising the previous methods of calculating development intensity for different types of developments.

## Items at a glance on GFA

Items	Excluded From GFA*
Automated Teller Machine and Vending Machine Kiosk	
Balconies	
Basement Diaphragm Wall	✓
Bay Windows	
Bicycle Parking Space	✓
Cable Chamber	✓
Car Parking Lot	✓
Catwalk	✓
Communal Roof Terrace	✓
Covered Communal Ground Gardens	
Covered Enclosed Space	
Covered Greenhouses / Farms	
Covered Swimming Pool	
Covered Water Feature	✓
Covered Walkway	✓
Curtain Wall	✓
Driveways	✓
End of Trip Facilities	✓
Entrance Canopy	✓
Floors - Under a Pitch Roof	
Floors - Under a Platform	
Floors - Intermediate	
Floors - Perforated	
Guardhouse and Sentry Post	

#### Definition of Gross Floor Area

All covered floor areas of a building, except otherwise exempted and uncovered areas for commercial uses are deemed the GFA of the building for purposes of plot ratio control and development charge. The GFA is the total area of the covered floor space measured between the centre line of party walls, including the thickness of external walls but excluding voids. Accessibility and usability are not criteria for exclusion from GFA. URA reserves the right to decide on GFA matters based on the specific design of a development proposal on a case-by-case basis.

Various items and areas that are counted, partially counted or not counted as GFA in a building development are indicated in the following tabulation.

Partially excluded as GFA*	Included as GFA	GFA over and above Master Plan Control*
	✓	
	✓	✓
	✓	
✓		
	<b>√</b>	
	✓ ✓	
	V	
	✓ ✓	
	<b>∨</b> ✓	
	✓	
	✓	

#### GROSS FLOOR AREA (GFA) (Continued from page 62)

# Items at a glance on GFA

Items	Excluded From GFA*
Household Shelter	
Indoor Recreation Space	
Ledge - Air-Conditioner	✓
Ledge - Firemen's	✓
Ledge - Sun Shading Purpose	✓
Letter Boxes	✓
Lift Lobbies with Car Park Floor	
Lift Motor Room	
Lift Shaft	
Linkages	✓
Loading and Unloading Bay	✓
Loading and Unloading Platforms	
Metal Ceiling Grid	✓
Meter Compartment	✓
M&E Space - With Limited Headroom	✓
M&E Space - Within Basement Car Park Floor	✓
M&E Space - Enclosed by Chain Link Fence on Car Park Floor	✓
Motorcycle Parking Lot	✓
Open Courtyards and Air Wells (Pre-1960)	
Outdoor Refreshment Area	
Outdoor Refreshment Kiosk	
Pavilions	✓
Pick-up/ Drop-off Point	✓
Planter Boxes - Communal	✓
Planter Boxes - Private	
Private Enclosed Space	
Private Roof Terrace	
Privately Owned Public Space	✓
Racking System for Storage Purpose	✓
Recessed Window	
Refuse Chamber	✓
Refuse Chute	✓
Reinforced Concrete Slabs within Voids	
Roof Cover	✓
Roof Eaves and Building Projections - Below 6th Storey	
Roof Eaves and Building Projections - At and Above 6th Storey	✓

Partially excluded as GFA*	Included as GFA	GFA over and above Master Plan Control*
	✓	
	✓	✓
✓		
	✓ ✓	
	✓	
	✓	
	√ √ √	
	✓	✓
	✓	✓
	√ √ √	
	<b>√</b>	<b>✓</b>
	✓	✓
	✓	
	✓	
✓		

GROSS FLOOR AREA (GFA) (Continued from page 64)

## Items at a glance on GFA

Items	Excluded From GFA*
Shadow Area - Elevated Linkway	✓
Shadow Area - Solar Panel	✓
Service Duct	
Sky Terrace	
Staircase	
Staircase - Intermediate	✓
Staircase - Scissors	
Staircase - Connecting Virtual Floors	
Staircase - Uncovered External Perforated Staircase	
Staircase - Uncovered Staircase to ESS	✓
Unenclosed Facade Articulation	
Void Deck	
Walls and Columns	
Water Tanks	✓

<sup>\*</sup>Subject to compliance with requirements and conditions. See details and updates in GFA Handbook available on the URA website.

Partially excluded as GFA*	Included as GFA	GFA over and above Master Plan Control*
	✓	
✓		
	✓	
	✓	
	✓	
	✓	
	✓	✓
	✓	
	✓	

Source: URA as at Apr 2022

#### BONUS GROSS FLOOR AREA (GFA) SCHEME

URA grants bonus GFA incentives to encourage the provision of specific building features or uses. The GFA of the incentivised features are allowed above the Master Plan Gross Plot Ratio (GPR) control. These bonus GFA incentives are given to help realise various planning objectives for the city.

However, as such bonus GFA are allowed over and above the Master Plan GPR control for a site, they add to the development bulk and intensity beyond what was planned for. As there is a limit to the amount of additional bulk and intensity that can be accommodated for a site and collectively within an area without adversely affecting the effectiveness of GPR and GFA as planning tools, bonus GFA incentives will need to be managed properly. Hence, all bonus GFA incentives are consolidated in a menu of bonus GFA schemes and the usage of the bonus GFA items from the menu will have to observe an overall budget of 10% for additional GFA allowed beyond the Master Plan under bonus GFA schemes for each development site.

Under this framework, for a site that qualifies for multiple bonus GFA incentive schemes, the developers and QPs are free to determine which bonus GFA scheme(s) to adopt and the quantum of bonus GFA to use under each scheme (subject to compliance with the guidelines of the individual schemes), as long as the cumulative bonus GFA is within the overall budget of 10% above the Master Plan GPR. This will allow the developers and QPs the freedom to choose the schemes that best fit their business and operational needs. All additional GFA granted under the bonus GFA incentive schemes will not form the future development potential of the sites upon redevelopment.

#### Rejuvenation Incentives for Strategic Areas

URA will be rescinding the Bonus Plot Ratio (BPR) scheme introduced in 1989 in tandem with the gazette of Master Plan 2019 with the introduction of the following rejuvenation incentives:

- Strategic Development Incentive (SDI) Scheme (with effect from 27 March 2019)
- 2. CBD Incentive Scheme (with effect from 27 November 2019)

The new package of incentive schemes aims to encourage the rejuvenation of the CBD and other strategic areas to encourage a better mix of uses and enhance urban vibrancy.

Source: URA as at Mar 2019

Developments are eligible for the following bonus GFA incentive schemes if they comply with the relevant guidelines:

Bonus GFA Incentive Schemes				
Residential Developments (Flats and	Balcony Incentive Scheme			
Condominiums)	Conserved Bungalow Scheme			
	Indoor Recreation Spaces Scheme			
Non-Residential Development	Community and Sports Facilities Scheme			
(Commercial)	Rooftop Outdoor Rfreshment Areas on Landscaped Roofs			
Non-Residential Development	Balcony Incentive Scheme			
(Hotel)	Rooftop Outdoor Rfreshment Areas on Landscaped Roofs			

Source: <u>URA</u> as at Oct 2020

# Built Environment Transformation GFA Incentive Scheme

To accelerate the adoption of ITM Outcome Requirements, BCA and URA jointly launched the BE Transformation GFA Incentive Scheme. Under the scheme, applicants can enjoy up to 3% additional GFA, subject to overall cap of 10% above the Master Plan GPR, for delivering the stipulated ITM Outcome Requirements on private sites of at least 5,000m² GFA.

The scheme is applicable to development proposals from 24 November 2021 to 23 November 2026, for a period of five years.

More details on the scheme can be found on the BCA website.

Source: <u>BCA</u> as at Nov 2021

#### CONTRACTORS REGISTRATION SYSTEM (CRS)

The Contractors Registry is administered by BCA to register contractors who provide construction-related goods and services to the public sector. Registration status shall be accorded only to firms which BCA considers as having sufficient resources, experience and technical expertise to undertake contracts of a nature and size as defined by the Registration Head and the grade allocated.

Except for Regulatory Workheads (RW), CRS functions as an administrative body only for the public sector procurement. As such, business entities which are not registered with BCA are not restricted from conducting business as contractors or suppliers outside the public sector. The requirements stated, as set forth shall be taken as defining only the minimum requirements expected of an applicant.

Construction Workheads (CW01 & CW02)	A1	A2
Tendering Limit (S\$m) 1 Jul 2020 to 30 Jun 2021	Unlimited	85.0
Tendering Limit (S\$m) 1 Jul 2021 to 30 Jun 2022	Unlimited	95.0
Specialist Workheads (CR, ME, FM02-04 & SY)	Single Grade	L6
Tendering Limit (S\$m) 1 Jul 2020 to 30 Jun 2021	Unlimited	Unlimited
Tendering Limit (S\$m) 1 Jul 2021 to 30 Jun 2022	Unlimited	Unlimited
Specialist Workheads (FM01)	M1	M2
Tendering limit (S\$m) From 1 Apr 2020	Unlimited	30.0

#### Scope of Registration

CRS is divided into seven major categories, namely Construction Workheads (CW) that covers general building (CW01) and civil engineering works (CW02), Construction Related Workheads (CR), Mechanical & Electrical Workheads (ME), Facilities Management Workhead (FM), Trade Heads (TR), Supply Heads (SY) and Regulatory Workheads (RW). There are 7 financial grades for CW, 6 financial grades for CR, ME, MW, SY and single grading for CR01, CR03, CR15, CR17, CR18, TR and RW. The detailed requirements can be obtained from the BCA website.

#### **Tendering Limits**

The Tender Price Index (TPI) published by BCA every quarter reflects the recent trend in construction costs due to changes in material prices, manpower, plant and machinery, overheads and profits. The Tendering Limit is determined using the TPI to reflect the impact of tender price movements on project value.

The tendering limit for each respective grade may be adjusted every year depending on the economy driving the construction industry in Singapore.

B1	B2	СІ	C2	C3
40.0	13.0	4.0	1.3	0.65
45.0	15.0	4.5	1.5	0.75
L5	L4	L3	L2	ព
13.0	6.5	4.0	1.3	0.65
15.0	7.5	4.5	1.5	0.75
М3	M4			
10.0	1.0			

Source: BCA as at Jun 2021

#### PRICE QUALITY METHOD (PQM)

The PQM is a tendering framework based on both the price and quality attributes for the evaluation of construction tenders. PQM adopts a range of weightages for evaluation of attributes and formalises the assessment of non-price attributes into quantitative scores. PQM optimises value by awarding the tender to the tenderer with the highest combined PQM score (i.e. best offer) for the project.

The PQM applies to all public sector construction tenders under the BCA Construction Workheads (CW01 & CW02) with Estimated Procurement Value (EPV) of S\$3 million and above.

#### Key Principles of PQM

Both Price and Quality attributes will be given weightages and scored based on the guideline provided to determine the best value-for-money among all submitted proposals. The Productivity component will be removed from 1 June 2022.

The PQM procedures will be as open and transparent as possible. The weightages among the components and attributes, the number of points assigned to each attribute and the method of scoring will be made known upfront in the tender.

Tenders using the framework should comply with the World Trade Organisation (WTO) regulations such as having non-discriminatory criteria.

All tenderers can request in writing to seek feedback from the respective Government Procuring Entities (GPEs) on their individual tender performance after the tender award.

#### Main Features of PQM

1. Weightages for PQM

The following range of weightages can be considered, depending on project requirements such as the complexity of the project, and the extent of design input required from the tenderers.

Component	Weightages for Building tenders <sup>1</sup>	Weightages for Civil Engineering tenders <sup>2</sup>
Price	40% - 60%	50% - 70%
Quality	60% - 40%, correspondingly	50% - 30%, correspondingly

<sup>1</sup> These refer to building projects classified under Contractors Registration System (CRS) Workhead CW01.

<sup>2</sup> These refer to civil engineering projects classified under CRS Workhead CW02

#### Tender Submissions

The GPEs can adopt the one-envelope or the two-envelope system. A one-envelope system can be adopted for projects whereby the scoring of the specified quality attributes is based on quantified templates with no subjective judgment. An example of an objective scoring for quality attributes would be safety performance based on MOM's List of Contractors with Demerit Points. Otherwise, a twoenvelope system shall be adopted.

#### 2.1 One-envelope System

Tenderers submit the Price and Quality together in one envelope. The Price and Quality scores will be computed at the same time

2.2 <u>Two-envelope System</u> Tenderers submit the Quality envelope separately from the Price envelope. GPEs would open and compute the Quality score first, before opening the Price envelope and computing the combined scores. The tenderer with the best combined score will be awarded the contract.

#### Scoring Methodology

#### 1. "Price" Component

The lowest tender price will be given the maximum Pricescore (P-score). GPEs reserve the right not to consider any tender bid that is abnormally low. The Price scores of the other tenderers will be inversely proportional to the lowest tender price. The "Price" Score Computation below shall be used to compute the P-score.

If price loading is applicable under Bonus Scheme of Construction Quality (BSCQ), the new price (loaded according to the Total Price Loading Factor) shall be used for computing the P-score.

When computing the P-score, the tenderer's price should not include provisional sums and value of nominated subcontracts.

Any alternative bid, by any of the firm, will be treated as a separate bid and be assessed accordingly, provided alternatives are allowed. Alternative bids are offers which functionally meet the specified technical specifications and/ or terms and conditions differing from those set out in the Invitation to Tender.

# PRICE QUALITY METHOD (PQM) (Continued from page 72)

### 2. "Quality" Component

The Quality score will be derived from the summation of past performance, safety performance, Constructability Score (CS) Index and/or project specific productivity attributes and GPEs own quality attributes:

Quality score (Q-score) =	Past Performance	+	Safety Performance	+	CS Index/ Productivity Attributes	+	GPES' Own Quality Attributes
------------------------------	---------------------	---	-----------------------	---	---	---	---------------------------------

Attributes under the Quality component could include:

- a) Mandatory attribute: past performance;
- b) Mandatory attribute: safety performance<sup>3</sup>;
- c) Mandatory attribute: CS Index<sup>4</sup>

and/

or project specific productivity attributes specified by GPEs. The score for CS index will be pegged to the tenderer that has the highest CS Index among all tenderers.

d) GPEs' own Quality attributes.

GPEs will decide which attributes are relevant for a particular project and assign the maximum points for each quality attribute.

GPEs will set out the scoring method for the specific Quality attribute selected. The scoring method can adopt any of the following approaches:

- a) Benchmark performance method;
- b) Ranking method;
- c) Banding method; or
- d) Raw score method.

Further explanation on the above four approaches is available on the BCA website.

The tenderer with the highest total raw quality points will be given maximum Quality score. The Quality score of the other tenderers will be calculated proportionally to the highest total Quality points. The formula below shall be used to compute the Quality score (Q-score).

Quality score (Q-score) = Tenderer's total Quality Points Highest total Quality Points × Quality Weightage

 $<sup>3\,</sup>$  Contractors can view their individual performance score under the electronic Builders and Contractors Registration System (eBACS).

<sup>4</sup> The CS Index of each Contractor is derived by BCA based on their C-Scores of the latest 5 completed projects in the last 3 years.

GPEs may choose to adopt any of the following optional requirements:

- a) Set a specific Quality attribute as a minimum qualifying criterion, which must be stipulated upfront in the tender documents so that potential tenderers which do not meet this criterion need not tender. This is to minimise the wastages in the firms' tendering efforts. If any agency intends to specify track record as a minimum qualifying criterion, it should not be overly onerous such that it limits the number of eligible tenderers unnecessarily; or
- b) Set a minimum total Quality points for firms to meet. Firms which do not meet the minimum total Quality points will be 'disqualified' and their Price scores will not be computed. If the two-envelope system is used, the Price envelopes from the non-conforming tenders should not be opened.

#### Information Required in Tender Documents

The following items must be clearly made known at tender stage:

a) Price-Quality weightage

b) Quality attributes applicable and their assigned maximum points

- c) Scoring method for each attribute e.g. benchmark performance method or ranking method, etc. Benchmarks used in the benchmark performance method must be made known, together with how tenderers which perform better or worse than the benchmark will be scored.
- d) (if applicable) Any minimum qualifying criterion for a specific quality attribute, which, if not met, would disqualify the tenderer.
- e) (if applicable) Any minimum total quality points below which tenderers will not be further considered.

More details on PQM can be found on the BCA website.

Source: BCA as at Apr 2022

# BUILDING AND CONSTRUCTION INDUSTRY SECURITY OF PAYMENT ACT (CHAPTER 30B)

The Security of Payment Act (SOP Act) came into operation on 1 April 2005 after the Building and Construction Industry Security of Payment Bill was implemented in November 2004. The SOP Act seeks to improve cash flow in the construction industry by giving parties the right to seek progress payment for work done, and provide fast and low-cost adjudication to resolve payment disputes.

The SOP Act was enacted to facilitate payments for construction work done or for related goods or services supplied in the building and construction industry, and for matters connected therewith. The SOP Act entitles payments to any person who has carried out any construction work; or has supplied any goods or services under a contract, is entitled to a progress payment. Henceforth, the SOP Act covers a wide spectrum of goods and services in the construction industry relating to construction work, which includes professional consultancy services.

The SOP Act shall apply to any contract that is made in writing on or after 1 April 2005, whether or not the contract is expressed to be governed by the law of Singapore.

However, the SOP Act is not applicable to any contract for the carrying out of construction work, or the supply of goods or services in relation to any residential property defined under the Residential Property Act (Cap. 274), which do not require the approval of the Commissioner of Building Control under the Building Control Act (Cap. 29); or employment contracts; or contracts that deal with construction work carried out outside Singapore, or goods or services supplied to construction work carried out outside Singapore.

The Building and Construction Industry Security of Payment (Amendment) Bill was passed in Parliament in October 2018 and the Building and Construction Industry Security of Payment (Amendment) Regulations was gazetted on 26 November 2019 and came into operation from 15 December 2019. The key amendments to the Act and/or Regulations include:

- Expanding and clarifying the scope of the application of the Act
- Enhancing requirements on handling of payment claims and responses
- c. Improving the adjudication processes
- d. Other revisions to improve the operation of the Act and Regulations

# The SOP Act:

- Facilitates progress payments in the entire construction value chain, thereby improving cash flow;
- Provides the statutory right to progress payments for work done and materials supplied by contractors, even if there is no such provision in their contract;
- Renders unenforceable 'pay when paid' provision of a contract:
- Provides a procedure of a quick and less expensive adjudication system to resolve disputes and facilitate cash flow:
- Provides right of contractor / service provider to suspend work or supply for non-payment after adjudication; and
- Provides additional remedies when adjudicated amount is not paid.

#### Period to respond to claims and make payment

#### Construction contracts:

- The respondent must respond to a payment claim by a claimant within a maximum of 21 days.
- After serving the payment response, the respondent must make payment within a maximum of 35 days.
- c. If the contract does not stipulate the payment periods, the default period of 14 days for serving payment response will apply.

#### Supply of goods contracts:

- The respondent must make payment within a maximum of 60 days for payment due.
- If the contract does not stipulate the payment period, the default period for making payment is 30 days.
- c. The respondent must provide reasons for non payment in writing to the claimant before the due date under the amendment Bill.

Source: BCA as at Jun 2020

BUILDING AND CONSTRUCTION INDUSTRY SECURITY OF PAYMENT ACT (CHAPTER 30B) (Continued from page 76)

# Relief under COVID-19 (Temporary Measures) Act 2020 (COTMA)

Construction contracts as defined in the SOP Act are covered under Part 8A, 8B and 10A of COTMA ("The Act"). The Act will help parties who are unable to perform their contractual obligations due materially to COVID-19 by giving a moratorium on court or arbitration proceedings. If parties are unable to supply goods or services due to COVID-19, they are entitled to the following relief:

- The call on a performance bond (or equivalent) by the non-defaulting party will be prohibited during the prescribed period.
- Any liquidated damages or other damages payable under the contract due to delays sustained during the period starting from 1 February 2020 to 30 September 2021 (subject to any extension) caused materially by COVID-19 are to be disregarded.
- The fact that a party was unable to perform an obligation to supply goods and materials due materially to COVID-19 is a defence to a claim for a breach of contract.

Parties who are unable to perform their contractual obligations are encouraged to negotiate with the other party to reach a compromise. Failing which, the defaulting party will have to serve a Notification for Relief during the prescribed period.

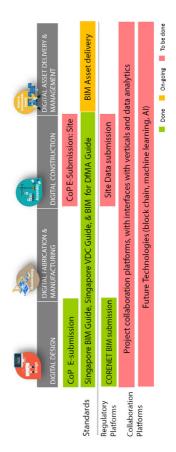
The Act will work concurrently with the SOP Act to preserve and facilitate cash flow relief in the construction industry. Adjudication proceedings under the SOP Act will remain available to the relevant parties during the prescribed periods.

Source: BCA as at Sep 2021

#### INTEGRATED DIGITAL DELIVERY (IDD)

In 2015, BCA unveiled the 2nd Construction Productivity Roadmap as a framework to boost the construction industry's productivity by an average of 2-3% per annum to achieve a highly integrated and technologically advanced construction sector by year 2020.

# Vision to Develop Collaborative Platforms and Common Standards



# INTEGRATED DIGITAL DELIVERY (IDD) (Continued from page 78)

Within the Roadmap, Building Information Modelling (BIM) has been identified as a key technology to achieve such aims. BIM can be defined as the object-based digital representation of the physical and functional characteristics of a facility. It goes beyond the creation of 3D models for design and design coordination by creating a common platform for all parties to obtain and input information about a facility and with that provides a reliable basis for decisions during its entire lifecycle.

The Singapore BIM Guide Version 1.0 was launched in May 2012 and an updated Version 2.0 in August 2013. BCA launched a Code of Practice to set out the minimum modelling standards and regulatory information required to be provided in the BIM model. Since 2015, submissions for all new developments plans with GFA larger than 5,000m<sup>2</sup> are required in BIM file formats.

BCA will accept voluntary BIM e-submissions in Native BIM format with effect from 19 October 2016 (for architectural plans) and 1 October 2017 (for C&S/ MEP Engineering plans). Such submissions should be prepared in accordance with the prevailing Code of Practice.

#### BIM Deliverables for Different Stages of a Project

Project Stages
Conceptual Design
Schematic / Preliminary Design
Detailed Design
Construction
As-Built
Facility Management

In 2018, BCA launched an IDD plan to encourage more built environment sector firms to go digital. IDD involves firms and professional using ICT technologies, solutions and platforms across the entire building process and builds on BIM and Virtual Design and Construction (VDC). The three focus areas under BCA's Implementation Plan are:

- Raising awareness on the benefits of IDD through demonstration projects
- Developing the IDD ecosystem, with enabling solutions, platforms and standards
- · Strengthening the industry's competency in IDD

The Common Data Environment (CDE) Data Standard was published in January 2021 for projects to ensure consistency in information requirements to support the project delivery and life-cycle management of assets. This includes the coordination and review states of the data and information at the shared and published states.

More information on IDD can be found on the BCA website.

Source: <u>BCA</u> as at Feb 2021

Milestones	BIM Deliverables
Outline Planning Permission     Project feasibility	Site Model     Massing Model
Planning Approval     Design & Build Tender     Documentation	Architectural,
Building Plan Approval     Continued Design & Build Tender Documentation; or     Design-Bid-Build Tender Documentation	Structural, MEP Models • Schedule And phasing Program
Constructability     Fabrication	Construction And Fabrication Models     Shop Drawings
TOP / CSC     Final Completion	As-Built Model
Operation and Management	Data For Facility     Management

# MANDATORY ADOPTION OF SPECIFIC PRODUCTIVE TECHNOLOGIES

# Mandatory Adoption Of Specific Productive Technologies For New Developments Sold Under The Government Land Sales (GLS) Programme

Developers play a key role in driving productivity improvement; downstream construction will benefit when building designs include high impact productive technologies. The adoption of new technologies is gaining traction among industry players, especially with the tightening of foreign manpower hiring policies.

BCA has unveiled a research and development (R&D) roadmap aimed at raising productivity with the adoption of labour-saving technology. Under the R&D roadmap, 35 technologies under seven clusters have been identified to help contractors change the way they build and sustain productivity improvements in the long term. The clusters include DfMA, robotics and 3D printing. DfMA stresses the importance of design for ease of manufacturing and assembling of components that will form the final product.

The list below outlines some examples of DfMA elements (high impact productive technologies) that are mandated for specific developments sold under the GLS Programme from 1st November 2014:

#### (a) Prefabricated Bathroom Units (PBU)

A prefabricated bathroom unit refers to a bathroom unit preassembled off-site complete with finishes, sanitary wares, concealed pipes, conduits, ceiling, bathroom cabinets, shower screen and fittings before installing in position. For all residential (non-landed) and residential non-landed component of mixed-use developments on GLS sites, the minimum number of PBUs to be adopted shall be 65% of the total number of bathroom units.

# (b) Prefabrication Systems

Prefabrication is used to describe assemblies that are manufactured under factory conditions and then transported to construction sites for incorporation into building and civil engineering works. Prefabrication Systems for industrial developments include structural systems (precast beams and precast slabs) and wall systems (curtain wall, prefabricated railing, drywall etc.). All industrial developments on Industrial GLS sites with GFA of 5,000m² or more are required to incorporate a minimum level of use of prefabrication for both the structural and wall systems.

# (c) Prefabricated Prefinished Volumetric Construction (PPVC)

PPVC is a construction method whereby free-standing volumetric modules (complete with finishes for walls, floors and ceilings) are (a) constructed and assembled or (b) manufactured and assembled, in an accredited fabrication facility, in accordance with any accredited fabrication method, and then installed in a building under building works. The minimum level of use of PPVC shall be 65% of the total super-structural floor of the building or the component of the building that is to be used for residential or private dwelling purposes.

#### (d) Mass Engineered Timber (MET)

Where building structural components are constructed from and non-structural components are manufactured from wood harvested from sustainably managed forests. Cross Laminated Timber (CLT) is one form of MET which is fabricated by binding layers of timber at 90 degrees with structural adhesives to produce a solid timber panel.

#### (e) Prefabricated MEP System

Mechanical, electrical and plumbing items prefabricated either as linear lengths, flat assemblies or integrated within volumetric modules off-site and then installed on site.

# (f) Structural Steel Construction

Steel has high strength to weight ratio and can be prefabricated with highly accurate automation machineries or facilities, minimising the need for rework due to errors. The minimum level of use of structural steel construction for selected land parcels sold under the GLS Programme shall be 80% of the total office floor area of a building.

Besides the R&D roadmap, the Government will also look into stipulating productivity outcomes as a requirement in future tenders of GLS sites, without mandating specific technologies that developers have to use.

More details on Productive Technologies can be found on the BCA website.

Source: BCA as at Feb 2020

# CONSTRUCTION QUALITY ASSESSMENT SYSTEM (CONQUAS®)

CONQUAS® was first introduced in Singapore in 1989 to measure the quality of building projects. CONQUAS® 2019 is the tenth edition of the assessment scheme in 30 years of implementation. The key changes include:

- A streamlined framework with 3 main building categories
- Greater emphasis on architectural quality and water seepage issues
- Introduction of factory checks for projects using PPVC methods, which recognises and encourages good practices that are both productive and facilitate high quality achievements

The assessment of CONQUAS® consists of 4 components. Each component is further divided into different items for assessment.

	Category of Development			
Components to be Assessed	Private Housing	Public Housing	Non- Housing	
1. Internal Finishes	60%	55%	50%	
Installation Methods     Verification and Functional     Tests	20%	25%	30%	
3. External Finishes	20%	20%	20%	
Sub Total CONQUAS® Score	100%	100%	100%	
4. Bonus Points	8	7	7	
Total CONQUAS® Score	108	107	107	

Nlakai

The building is assessed primarily on workmanship standards achieved through factory and site inspection. For projects using Design for DfMA technologies, assessments will be done throughout the construction process with the Installation Methods Verification and some of the Functional Tests carried out in the factory. To ensure robustness of the CONQUAS® scheme, major defects detected during the internal finish assessment will be taken into consideration. Adverse feedback from endusers on major defects that surface during the defects liability period of a project will also be considered when finalising the CONQUAS® score.

More information on the CONQUAS® 2019 can be found on the BCA website.

Source: BCA as at Apr 2022

<sup>(</sup>f) For mixed development, the project will take the Category of the development type where the GFA is more than 50% of the total GFA. E.g. Project with 70% private housing and 30% commercial will follow the weightage under the private housing category.

QUALITY MARK (QM)

BCA QM for good workmanship scheme was launched on 1 July 2002 to help developers meet the rising expectation of Singaporeans for better quality homes.

Under the Scheme, BCA will assess every unit of newly completed residential projects. Units that meet the stipulated quality workmanship standard (a minimum CONQUAS® score for internal finishes) will each be issued a QM certificate. The QM certificate certifies the condition of the unit at the time of inspection.

The scope of assessment will be the workmanship standards of the internal finishes of the 6 architectural elements including floor, internal wall, ceiling, door, window, and components (e.g. fixtures such as wardrobe, kitchen cabinet, vanity top, etc.).

The assessment for the 6 architectural elements will cover all locations within the units (i.e. bedrooms, bathrooms, kitchen, living & dining rooms, utility yard, where applicable). In addition, the assessment will include water ponding test for bathrooms. Water-tightness tests on windows are optional. The assessment does not cover quality of material or issues of design or aesthetic preferences.

The Tiered Rating System provides recognition to developers and builders that achieve quality excellence beyond the minimum requirements. As of 1 June 2020, BCA has revised the QM standards to further raise the quality of private residential homes.

More information on QM can be found on the BCA website.

Source: BCA as at Jul 2021

#### WORKPLACE SAFETY AND HEALTH (WSH)

Singapore adopts a national, strategic and long-term approach to achieve sustainable, continuous improvement in WSH performance. The WSH 2015 and WSH 2018 National Strategies have brought about significant WSH improvements over the years.

Building on the foundation of WSH 2015 and WSH 2018, the WSH 2028 Tripartite Strategies Committee presented 3 strategies for the next 10 years:

- Strengthen WSH ownership
- Enhance focus on workplace health
- Promote technology-enabled WSH

#### Workplace Safety and Health Act (WSHA)

The WSHA, which came into effect on 1 March 2006, emphasise the importance of cultivating good safety habits in all individuals so as to engender a strong safety culture in the workplace. It requires stakeholders to take reasonably practicable measures to ensure the safety and health of workers and other people that are affected by the work being carried out.

# 4 Key Features:

- It places the responsibility for workplace safety on all stakeholders along lines of control at the workplace.
- It focuses on workplace safety and health systems and outcomes, rather than merely on compliance.
- It facilitates effective enforcement through the issuance of remedial orders.
- It imposes higher penalties for non compliance and risky behaviour.

# Launch of CheckSafe

The Ministry of Manpower (MOM) launched CheckSafe on 21 January 2021, which can be used to check and compare construction companies' safety track records. Information available includes injury data (e.g. number of fatal injuries) and enforcement data (e.g. stop work orders, demerit points issued, placement on Business Under Surveillance (BUS) Programme, conviction records).

#### Liabilities and Penalties

The WSHA states a general maximum penalty for offences. The penalties are shown in the tables below.

Offence	Maximum Fine	Maximum Imprisonment	Conditions
Not complying with Remedial Order	\$\$50,000 And additional fine of \$\$5,000 for each day of continued offence	12 months	Either or both
Not complying with Stop Work Order	\$\$500,000 And additional fine of \$\$20,000 for each day of continued offence	12 months	Either or both

Table 1: Not Complying with a Remedial Order or Stop Work Order

Offender				Maximum Fine Maximu		0
Category	1st conviction	Repeat Offenders	Imprisonment	Conditions		
Individual person	S\$200,000	S\$400,000	2 years	Either or Both		
Corporate Body	\$\$500,000	S\$1,000,000	N.A.	N.A.		

Table 2: General Penalties (for offences where no penalty is expressly provided by WSHA)

Note: If the previous offence caused the death of a person, any subsequent offence that causes the death of another person will have a maximum fine that is doubled.

# Workplace Safety and Health (Design for Safety) Regulations (DfS)

In 2008, MOM and WSH published the Guidelines on DfS of Buildings and Structures which were adopted on a voluntary basis. To tap on the benefits of DfS to achieve significant and widespread WSH improvement in the building industry, the WSH (Design for Safety) Regulations came into operation on 1 August 2016. The key provisions of the DfS are:

- a. To place duties on developers and designers
- To require implementation of a DfS review process throughout every phase of the construction project
- c. To require a DfS register for all construction projects
- d. To allow developers to appoint a DfS professional
- To mandate it for projects with contract value of S\$10 million and above

Source: MOM as at Apr 2020

#### WORK INJURY COMPENSATION ACT (WICA)

The WICA provides injured employees with a low-cost and expeditious alternative to common law to settle compensation claims. To claim under WICA, the employee only needs to prove that he was injured in a work accident or suffered a disease due to work. Engaging a lawyer is not required to file a WICA claim. Under WICA, the employer (or employer's insurer) is liable to pay the compensation regardless of who caused the accident/disease, and even after the employment has ceased or the Work Pass (of a foreign worker) has been cancelled. The amount of compensation is computed based on a fixed formula and is subject to caps. Dependents of deceased employees are also eligible to claim Work Injury Compensation. An injured employee can claim from either WICA or common law, but not from both, and has up to 1 year from the accident to decide which to claim from.

# Coverage

Covered	All employees engaged under a "contract of service" or "contract of apprenticeship" with an employer, regardless of salary level, age or nationality.
Not Covered	Independent contractors and the self- employed     Domestic workers     Uniformed personnel - members of the     Singapore Armed Forces, Singapore Police     Force, Singapore Civil Defence Force,     Central Narcotics Bureau and Singapore     Prison Service

#### Compensation

Compensation is payable when an employee:

- Suffered an injury by accident arising out of and in the course of employment!;
- Suffered an injury while on an overseas assignment;
- 3. Contracted an occupational disease; or
- Contracted a disease due to work-related exposure to biological or chemical agents.

E. Refers to an accident that: (i) happened during working hours/ overtime or while on official duties ("in the course of employment") and (ii) happened due to work ("out of employment")

Three compensation benefits can be claimed:

# 1. Medical Leave Wages

		Outpatient medical leave (MC)	Hospitalisation leave
	Full pay	Up to 14 days	Up to 60 days
	2/3 pay	15th day onwards, up to 1 year from accident	61st day onwards, up to 1 year from accident

#### 2. Medical Expenses

Maximum limit for accidents: Up to S\$36,000 or 1 year from date of accident, whichever is reached first.

Before 1 Jan 2020	From 1 Jan 2020		
	Up to maximum of S\$45,000, or up to 1 year from date of accident, whichever comes first.		

#### Lump Sum compensation for Permanent Incapacity or Death

	Permanent Incapacity <sup>2</sup> Compensation		Death Compensation		
	From 1 Jan 2016 to before 1 Jan 2020	From 1 Jan 2020	From 1 Jan 2016 to before 1 Jan 2020	From 1 Jan 2020	
Minimum	S\$88,000 x (% PI)	S\$97,000 x (% PI)	S\$69,000	S\$76,000	
Maximum <sup>3</sup>	S\$262,000 x (% PI)	S\$289,000 x (% PI)	S\$204,000	S\$225,000	

<sup>2:</sup> Percentage Permanent Incapacity (% PI) is based on doctor's assessment after the employee's medical condition stabilises. Doctor makes the assessment based on a set of guidelines in the "Guide to the Assessment of Traumatic Injuries and Occupational Diseases for Work Injury Compensation".

Currently, employees on light duties due to work injuries are not compensated under WICA. From 1 September 2020, employees on light duties due to work injuries will be compensated for their lost earnings based on their Average Monthly Earnings (AME). Employers must also report all work-related medical leave or light duties to MOM.

More details on the WICA can be found on the MOM website.

Source: MOM as at Mar 2022

<sup>3:</sup> An additional 25% of the compensation amount is awarded if an injured employee suffered total permanent incapacity (i.e. 100% PI).

#### MAN-YEAR ENTITLEMENT (MYE)

The MYE Allocation System is a Work Permit allocation system implemented by MOM to provide entitlements to main contractors (through a prior approval application) to employ foreign workers from the People's Republic of China (PRC) and Non-Traditional Source (NTS) countries including India, Sri Lanka, Thailand, Bangladesh, Myanmar and Philippines.

MYE reflects the total quota of foreign construction workers allocated to a main contractor for a specific construction project. Hence, MYE allocated to a particular project cannot be transferred to another project. Main contractors cannot allocate or sell their MYE to other contractors not involved in the same project. Main contractors which do so will be barred from applying for new Work Permits in future. A main contractor can however request for an increase in MYE if the project value has increased due to additional work or variation orders awarded by the developer.

#### Computation of MYE for Construction

Proj	ect Value	NTS Worker Entitlements				
a (i). Building P	rojects (below S\$10 i	million)				
Less than	S\$0.5 million	0				
First	S\$1 million	1.325 man-yrs per S\$100,000 value				
Next	S\$9 million	7.950 man-yrs per S\$1 million value				
a (ii). Building Projects (at or above S\$10 million)						
Less than	S\$0.5 million	0				
First	S\$1 million	1.223 man-yrs per S\$100,000 value				
Next	S\$9 million	7.338 man-yrs per S\$1 million value				
Next	S\$20 million	4.892 man-yrs per S\$1 million value				
Next	S\$70 million	3.261 man-yrs per S\$1 million value				
Next	S\$100 million	2.446 man-yrs per S\$1 million value				
B. Civil Enginee	B. Civil Engineering (CE) Projects					
Less than	S\$0.5 million	0				
First S\$1 million		0.543 man-yrs per S\$100,000 value				
Next	S\$9 million	3.261 man-yrs per S\$1 million value				
Next	S\$20 million	2.174 man-yrs per S\$1 million value				
Remaining balance above	S\$30 million	1.087 man-yrs per S\$1 million value				

#### MYE:

a) Is the total number of Work Permit holders a main contractor is entitled to employ, based on the value of projects/contracts awarded by developers/ owners; and

b) Is allocated in the form of the number of "man-years" required to complete a project. (1 man-year = 1-year employment under a Work Permit).

#### Supporting Industry Transformation in the Construction Sector

The construction sector has been impacted by the COVID-19 pandemic and the significant and repeated disruptions to manpower inflow for the sector over the two years of the pandemic reaffirmed the need for the sector to press on with productivity improvements to become more manpower-lean.

The government will make the following policy changes from the Construction sector to support the industry transformation and incentivise firms to hire higher-skilled foreign workers.

- a) Reduce the Dependency Ratio Ceiling (DRC) from 1:7 to 1:5 (i.e. 1 local employee to 5 Work Permit Holders (WPHs) or S Pass Holders);
- b) Phase out MYE framework;
- c) Revise the levy structure for WPHs.

Changes will take effect from 1 January 2024.

Details can be found on the MOM website.

Source: MOM as at Feb 2022

#### FOREIGN WORKER LEVY (FWL)

Employers are required to pay a monthly FWL when they employ a foreign worker in Singapore. FWL is a pricing mechanism to regulate the number of foreign workers. The levy liability starts from the day the Temporary Work Permit or Work Permit is issued, whichever is earlier. It ceases upon expiry or cancellation of the Work Permit.

#### Source Countries

Employers can employ foreign workers from Malaysia, the People's Republic of China (PRC), Non-traditional source (NTS) countries including India, Sri Lanka, Thailand, Bangladesh, Myanmar and Philippines, and North Asian source (NAS) countries including Hong Kong (HKSAR passport), Macau, South Korea and Taiwan.

#### Maximum period of employment

Nationality	Type of worker	Maximum period of employment	
NTS, PRC	Basic-Skilled <sup>1</sup> (R2)	14 years	
NTS, PRC	Higher-Skilled <sup>2</sup> (R1)	26 years	
NAS, Malaysia	All sectors	No maximum period of employment	

Basic-Skilled workers are workers holding the Skills Evaluation Certificate (SEC) or Skills Evaluation Certificate (Knowledge) (SEC(K)).

#### Levy Rate

Employers can employ 7 Work Permit holders for every full-time local employee. In addition to quota, NTS and PRC workers are subject to MYE requirements. They may qualify for a waiver if they have at least 3 years of experience in the construction sector. MYE does not apply to Malaysian and NAS workers.

Tier	Monthly (S\$)	Daily (S\$)	
Malaysians and NAS - Higher-Skilled	300	9.87	
Malaysians and NAS - Basic-Skilled	700	23.02	
NTS and PRC - Higher-Skilled, on MYE	300	9.87	
NTS and PRC - Basic-Skilled, on MYE	700	23.02	
NTS and PRC - Higher-Skilled, MYE waiver	600	19.73	
NTS and PRC - Basic-Skilled, MYE waiver	950	31.24	

Note: The daily levy rate only applies to Work Permit holders who did not work for a full calendar month

<sup>&</sup>lt;sup>2</sup> Higher-Skilled workers are workers who have been upgraded through various means including CoreTrade, Multi-Skilling Scheme, Direct RI Pathway or the Market-Based Skills Recognition Framework (MBF).

#### Minimum Percentage of Higher-Skilled (R1) Workers

From 1 January 2019, firms that do not meet the 10% R1 minimum will not be able to hire or renew R2 construction workers and will also have the Work Permits of any excess R2 construction workers revoked.

Supporting Industry Transformation in the Construction Sector Levy structures will be revised effective from 1 January 2024 to support the industry transformation and incentivise firms to hire higher-skilled foreign workers.

The new levy structure aims to support firms that adopt more productive technologies such as DfMA, by lowering the levy rates for off-site construction. Higher-skilled (or "R1") workers will continue to be subject to lower levy rates to encourage firms to employ skilled and productive WPHs. The new levy rates will also encourage firms to diversify their WPH workforce by hiring workings from Malaysia, PRC and NAS, which will be subjected to lower levy rates than NTS workers.

More details on FWL and the revised levy structure can be found on the MOM website.

Source: MOM as at Feb 2022

#### **BUILDSG TRANSFORMATION FUND (BTF)**

To encourage further development in productivity improvements, BCA provided a S\$450 million fund under the second tranche of the Construction Productivity Capability Fund (CPCF) over a three-year period from June 2015 to May 2018 to support workforce development, technology adoption and capability building schemes under the 2nd Construction Productivity Roadmap. This is on top of the S\$350 million allocated under the first CPCF tranche over the last five years. The BIM Fund V2, which is part of the CPCF, was released in July 2015 and will help BIM-ready firms to build up BIM collaboration capability by defraying part of the costs in training, consultancy, software or hardware. The CPCF has been extended to March 2022.

Workforce Development
iBuildSG Scholarship and Sponsorship
iBuildSG Workforce Training and Upgrading
SkillsFuture Study Awards for Built Environment Sector
DfMA and IDD
Productivity Innovation Project (PIP)
Offsite Construction Special Scheme (OCSS)
Public Sector Construction Productivity Fund (PSCPF)
Investment Allowance Scheme (IAS)
Productivity Solutions Grant (PSG)

The Ministry of National Development announced on 6 March 2019 that existing funding schemes in the areas of DfMA, IDD and Green Buildings will be consolidated under the BTF. The various schemes under the BTF amount to about \$\$770 million.

The schemes consolidated under the BTF are tabulated below.

The iBuildSG Scholarship and Sponsorship (in collaboration with industry firms) supports students of high calibre and in-service personnel pursuing full-time and part-time BE-related courses at local universities, polytechnics, ITE or BCA Academy.

Industry firms who are keen to sponsor students or in-service personnel, please click on the programme links to find out more on the iBuildSG Scholarships and Sponsorships.

The iBuildSG Workforce Training and Upgrading supports firms' upgrading of workers' skills via co-funding of selected skills assessment and training courses.

The SkillsFuture Study Awards provides funding support to Singaporeans in the development and deepening of specialist skills in areas of demand in the BE sector.

PIP supports Singapore-registered firms to build up their capability in DfMA technologies and IDD and improve site processes in order to achieve higher site productivity.

The OCSS is a voluntary manpower incentive scheme that encourages the shift towards DfMA and more off-site work. The scheme allows eligible DfMA production facilities to employ an allocated number of work permit holders at the lower Man-Year Entitlement levy rates, depending on the facility type and manpower profile.

PSCPF supports government agencies to use DfMA technologies for their construction projects.

IAS supports the mechanisation efforts of Singaporeregistered firms through providing tax incentives for capital investments on productive construction equipment.

PSG supports local SMEs in transforming digitally by subsidising the cost of adopting pre-approved digital solutions which enhances productivity under the Construction and Facilities Management Industry Digital Plan (IDP).

BUILDSG TRANSFORMATION FUND (BTF) (Continued from page 94)

Green Buildings
•
Building Retrofit Energy Efficiency Financing (BREEF) Scheme
GMIS for Existing Buildings 2.0 (GMIS-EB 2.0)
Grant for Low-GWP Refrigerant Chillers (LoGR)
Integrated Facilities Management and Aggregated Facilities Management (IFM/AFM) Grant
Transformation
Built Environment Transformation Gross Floor Area Incentive Scheme
Research & Innovation
Cities of Tomorrow (CoT) R&D Programme
Green Buildings Innovation Cluster (GBIC)
Built Environment (BE) Robotics R&D Programme
Built Environment (BE) Robotics R&D Programme  2-Stage Innovation Grant (iGrant)

The BREEF scheme supports building owners in obtaining financing from participating financial institutions to offset upfront costs for energy efficient retrofits of existing buildings and repay the loans through energy savings reaped.

Cash incentive to lower upfront costs of energy efficiency retrofits for building owners who achieve higher energy performance standards (i.e. Platinum, Super Low Energy, and Zero Energy) for their buildings.

To encourage owners and operators of existing buildings to adopt water-cooled chillers using refrigerants with low GWP early, before the ban on sales of water-cooled chillers using high-GWP hydrofluorocarbons (HFC) refrigerants takes effect in 2022. The grant will support part of the cost incurred for building owners and operators to switch to climate-friendly low-GWP refrigerant water-cooled chillers.

Support service buyers and FM firms to build capabilities in adopting IFM/AFM, including the adoption of progressive procurement, processes and technologies.

Additional GFA for developers/building owners adopting enhanced Construction Industry Transformation Map (ITM) standards in areas of digitalisation, productivity and sustainability ("ITM Outcome Requirements") in private sector developments.

The CoT R&D programme is a multi-agency effort, led by the Ministry of National Development (MND), to identify challenges that cities face and develop R&D solutions to address the challenges. The key research thrusts that are supported include Advanced Construction, Resilient Infrastructure and Greater Sustainability.

GBIC is a one-stop integrated Research & Innovation hub that seeks to accelerate the adoption of promising building energy efficient technologies and solutions through programmes such as the GBIC Building Energy Efficient Demonstrations Scheme and the Super Low Energy Building Smart Hub.

The BE Robotics R&D programme supports the research, development and deployment of innovative robotics with practical implementation and commercialisation potential in areas such as manufacturing, assembly as well as smart and sustainable assets.

iGrant supports the industry in conducting fast track, proof-ofconcept type of Research & Innovation in areas such as Advanced Construction and IDD for subsequent quick development.

BE-AMP supports the fast-tracked development and commercialisation of innovative solutions supported by Gov-PACT initiative, which connects innovators with firms in the BE sector seeking to solve identified challenges through the use of their solutions.

#### CONSTRUCTION INDUSTRY TRANSFORMATION MAP (ITM)

The Construction sector is identified as one of the 23 industries that make up over 80% of the Singapore GDP. The Construction ITM envisions an advanced and integrated sector with widespread adoption of leading technologies, led by progressive and collaborative firms and supported by a skilled and competent workforce.

Recognising key global trends which impact the sector such as digital revolution, rapid urbanisation and climate change, the ITM identified the following key transformation areas to address the challenges faced by the sector:

- 1. Integrated Digital Delivery (IDD)
- 2. Design for Manufacturing and Assembly (DfMA)
- 3. Green buildings

By 2025, the ITM targets to have 80,000 personnel trained in DfMA, IDD and green building capabilities.

#### Integrated Digital Delivery (IDD)

IDD refers to the use of digital technologies to integrate work processes and connect stakeholders working on the same project throughout the construction and building life-cycle. It covers four areas: Digital Design, Digital Fabrication, Digital Construction and Digital Asset Delivery and Management.

Refer to Page 78: Integrated Digital Delivery (IDD) for more information.

#### Design for Manufacturing and Assembly (DfMA)

DfMA comprises a continuum of various technologies and methodologies that promote offsite fabrication, from prefabricated components to fully integrated assemblies across the structural, architectural and MEP disciplines. Given the strong public sector demand, GPEs will continue to scale up adoption of DfMA technologies through the Productivity Gateway Framework (PGF). For the private sector, the Government will continue to roll out GLS with appropriate DfMA conditions (refer to Page 81: Mandatory Adoption of Specific Productive Technologies for more information). Refer to Page 45: Building Control (Buildability and Productivity) Regulations 2011 for more information on the integration of DfMA into the buildability framework.

# **Green Buildings**

Refer to <u>Page 55: Environmental Sustainability</u> for more information.

Source: BCA as at Jan 2020

#### **GOVERNMENT LAND SALES (GLS) PROGRAMME**

The Singapore Government releases land regularly through land sales programme for private sector development. Each programme is planned for and announced every 6 months. The GLS sites are released through two main systems - the Reserve List and the Confirmed List.

Under the Reserve List, the Government will release a site for sale if:

- An interested party submits an application for the site to be put up for tender with an offer of a minimum purchase price that is acceptable to the Government; or
- There is sufficient market interest in the form of more than one unrelated party applications that are close to the Government's Reserve Price for the site within a reasonable period.

# Available land sites under the First Half 2022 GLS Programme

#### A. Confirmed List

S/N	Location	Site Area (ha)	Gross Plot Ratio	Sales Agent	Estimated Launch Date
	Residential Sites				
1	Pine Grove (Parcel A)	2.25	2.1	URA	Feb-22
2	Dunman Road	2.52	3.5	URA	Mar-22
3	Lentor Central	1.34	3.0	URA	May-22
4	Lentor Hills Road (Parcel B)	1.08	2.1	URA	May-22
5	Bukit Batok West Avenue 5 (EC)	1.66	3.0	HDB	Jun-22

#### B. Reserved list

S/N	Location	Site Area (ha)	Gross Plot Ratio	Sales Agent	Estimated Launch Date		
	Residential Sites						
1	Hillview Rise	1.03	2.8	URA	Available		
2	Pine Grove (Parcel B)	2.50	2.1	URA	Available		
3	Tampines Street 62 (Parcel B) (EC)	2.80	2.5	HDB	Available		
4	Lentor Gardens	2.18	2.1	URA	May-22		
5	Bukit Timah Link	0.41	3.0	URA	Jun-22		
White Sites							
6	Kampong Bugis <sup>^</sup>	8.29	-	URA	Available		
7	Woodlands Avenue 2	2.75	4.2	URA	Available		
Hotel Sites							
9	River Valley Road	1.02	2.8	URA	Available		

More details on the available land sites under the GLS Programme are found on the URA website.

# GOVERNMENT LAND SALES (GLS) PROGRAMME (Continued from page 98)

#### Qualifying Certificate (QC)

Under the Residential Property Act (RPA), any housing developer that is not considered a Singapore company has to apply for a QC when it purchases residential land for development, other than from the Government. A Singapore company is defined in the RPA as one that is incorporated in Singapore and all its directors and shareholders are Singapore citizens or Singapore companies. This definition means that publicly listed housing developers will not be considered a Singapore company.

With effect from 6 February 2020, the Ministry of Law will allow publicly listed housing developers with a substantial connection to Singapore to be treated as a Singapore company within the meaning of the RPA when they acquire residential land for development. Publicly listed housing developers with a substantial connection to Singapore can apply for exemption from the QC regime and applications will be assessed by reference to a set of criteria made available on the Singapore Land Authority's (SLA) website.

Refinements were announced on 29 June 2021, with immediate effect, on how the shareholding interest criterion is assessed.

Sources: URA, SLA as at Dec 2021

SUPPORT MEASURES FOR BE FIRMS AFFECTED BY COVID-19

#### COVID-19 (Temporary Measures) Act 2020 (COTMA)

The COTMA for BE sector commenced on 30 November 2020 to support stakeholders in the sector affected by disruptions resulting from the COVID-19 pandemic. It ensures no single stakeholder bears an undue share of the burden imposed by COVID-19. Parts of COTMA of note are as follows.

Part 8A provides a universal Extension of Time (EOT) of 122 days to address delays that arose during the period between 7 April 2020 and 6 August 2020 (both dates inclusive) for construction contracts.

Part 8B requires the co-sharing of additional nonmanpower-related qualifying costs between contracting parties due to delays caused by COVID-19 during the period between 7 April 2020 and 28 February 2022 (both dates inclusive).

Part 10A provides a relief framework to allow contract parties to adjust the contract sum for their projects, to address foreign manpower salary cost in respect of WPHs due to the pandemic. The relief period for Part 10A will be from 1 October 2020 to 30 June 2022 (or any extended date as prescribed).

Refer to BCA's website for the commencement date of the legislative relief and further details.

# Ex-gratia EOT for Public Sector Projects

Common EOT for delay due to loss of productivity is granted on an ex-gratia basis for public sector construction contracts for the following period:

7 August 2020 to 31 December 2020: 49-day ex-gratia EOT to be granted

1 January 2021 to 30 June 2021: 34-day ex-gratia EOT to be granted

1 July 2021 to 28 February 2022: 33-day ex-gratia EOT to be granted

SUPPORT MEASURES FOR BE FIRMS AFFECTED BY COVID-19 (Continued from page 100)

#### Prolongation Cost-Sharing for Public Sector Projects

For eligible contracts with awarded contract sum up to \$\$100mil, GPEs will co-share 0.1% of awarded contract sum for every month of delay arising from COVID-19 events (substantiated with EOT).

The total cost-sharing under COTMA Part 8B and exgratia co-sharing of contractor-owned equipment would still be subject to the monthly cap of 0.2% of contract sum and overall cap of 1.8% of the contract sum.

As the relief period under COTMA Part 8B ended on 28 February 2022, the above simplified claim formula will cease to apply for any prolongation cost claims arising from COVID-related delay after 28 February 2022.

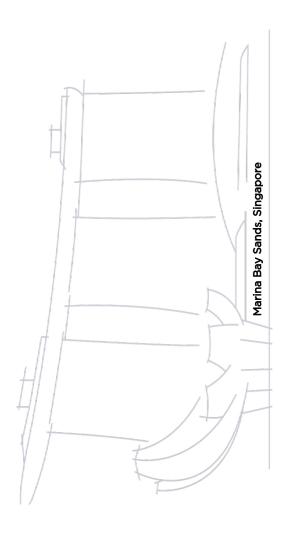
# Additional Measures to Support the Sector

The authorities continue to provide support measures to help the construction sector mitigate the impact as the pandemic develops. Additional measures include:

From 7 May 2021, BCA and MOM will introduce a temporary scheme for six months to allow new PRC WPHs to obtain their skills certification in Singapore, in view of the further tightening of border measures with India.

Refer to BCA's website for the latest COVID-19 support measures and information.

Sources: BCA as at Mar 2022





# RLB PROFESSIONAL SERVICES

Quantity Surveying and Cost Consultancy	105
Project Management	105
Advisory Services	106
Posparch	106

## **RLB PROFESSIONAL SERVICES**

RIDER LEVETT BUCKNALL (RLB) is an independent, global property and construction practice with over 4,000 people in more than 140 offices across Asia, Oceania, Europe, Middle East, Africa and the Americas.

RLB serve major local and international clientele in Singapore and regionally. Our global expertise and significant project experience provide comprehensive services and solutions to the development and construction of the built environment, extending to building and civil infrastructure, commercial, residential and hospitality buildings, healthcare, industrial and civil engineering projects.

QS and Cost Consultancy	Project Management
- Feasibility Studies	- Client Representation
- Cost Planning and Estimating	- Contract Administration
- Cost Management	- Construction Management
- Value Engineering	- Development Management
- Contract Procurement and Delivery	
- Tender and Contract Documentation	
- Post-Contract Services	
- Variation Valuation	
- Value Management	
- Financial Reporting and Management	
- Final Accounts	
- Life-Cycle Costing	
- Green Building Costing	
- Risk Management Support	

As a multi-disciplinary group, RLB offers a full range of services required by clients in the property and construction industry, ranging from cost consultancy and quantity surveying, project management, advisory services and market research.

RLB Research's expertise in economic and market studies, industry participation and research publications position us as the choice consultant for research advice on construction cost trends and market updates for the Singapore and regional construction markets.

The extensive range of professional consultancy provided by RLB covers the following core services:

Advisory Services	Research
- Asset Advisory	- Construction Market Research
- Transaction Review	- Cost Escalation and Cost Benchmarking by Sector
- Technical Due Diligence	- Industry Trend Analysis
- Replacement Cost Assessment	
- Capital Expenditure Forecasting	
- RElifing of Assets	
- Whole Life-Cycle Costing	
- Facilities Management Consulting	
- Litigation Support	
- Risk Mitigation	
- Procurement Strategies	

For more details, visit the RLB website at <u>RLB.com</u>, call us at +65 6339 1500 or email us at **rlb@sg.rlb.com**.



Asia	109
Oceania	111
Americas	113
Europe	114
Africas	116
Middle Fast	117

## ASIA

## SOUTH ASIA

#### SINGAPORE

911 Bukit Timah Road, Level 3 Singapore 589622

T: +65 6339 1500 F: +65 6339 1521

E: rlb@sq.rlb.com Contact: Silas Loh / Colin Kin

#### CAMBODIA

## PHNOM PENH

The Fortune Tower (C7), Unit #2211 Oknha Tephorn St (182) and St 161 Phum 7, Sangkat Veal vong Khan 7 Makara, 120307 Phnom Penh Cambodia

T: + 65 6339 1500 F: +65 6339 1521 E: rlb@sg.rlb.com Contact: Teoh Wooi Sin

## INDONESIA

## **JAKARTA**

Jl. Jend. Surdirman Kav. 45-46 Sampoerna Strategic Square South Tower, Level 19 Jakarta 12930 Indonesia T: + 62 21 5795 2308

E: rlb@id.rlb.com Contact: Evrida Kusumawati

#### MALAYSIA

## KUALA LUMPUR

B2-6-3 Solaris Dutamas No. 1 Jalan Dutamas 1 50480 Kuala Lumpur Malaysia

T: +60 3 6207 9991 F: +60 3 6207 9992

E: rlb@my.rlb.com Contact: Dato Lai Kar Fook

## **MYANMAR**

## YANGON

No.3/A Bogyoke Aung San Road #14-00 Junction City Tower Pabedan Township, Yangon T: +95 1 860 3448

E: rlb@mm.rlb.com Contact: Serene Wong

## VIETNAM

## HO CHI MINH CITY

Centec Tower, 19th Floor, Unit 1604B 72-74 Nguyen Thi Minh Khai Street, Vo Thi Sau Ward, District 3, Ho Chi Minh City, Vietnam

T: +84 83 823 8070 F: +84 83 823 7803 E: rlb@vn.rlb.com

Contact: Serene Wong

## PHILIPPINES

## METRO MANILA (MAIN OFFICE)

Corazon Clemena Compound Bldg. 3 No. 54 Danny Floro Street Bagong Ilog, Pasig City 1600 **Philippines** 

T: +63 2 8234 0141 | +63 917 548 1313

E: coraballard@ph.rlb.com | rlb@ph.rlb.com

Contact: Corazon Ballard

#### **BACOLOD CITY**

3rd Floor, St. Therese Building along corner Rizal - Locsin Street Negros Occidental, 6100 Philippines

T: +63 34 432 1344

E: armando.baria@ph.rlb.com

## CAGAYAN DE ORO

2nd Floor, Marell II Building, Tiano corner Gomez Street, Bgy. 8, Cagayan De Oro City, Misamis Oriental, 9000 Philippines

T: +632 8234 0141

E: noel.clemena@ph.rlb.com

## **CFBU**

8th Floor Unit 2-901, OITC2 Oakridge Business Park, 880 A.S. Fortuna Street, Bgy. Banilad, Mandaue City, Cebu 6014 Philippines

T: +63 38 502 8660

E: joy.marasigan@ph.rlb.com

## CLARK

Units 202-203, Baronesa Place, Mc Arthur Hi-way, City of Mabalacat Angeles. Pampanga

T: +63 2 234 0141 E: rlb@ph.rlb.com

## DAVAO

Room 307 & 308 3rd Floor Coco Life Building, C.M. Recto Street,

Corner J. Palma Gil St. Davao City, 8000 Philippines

T: +632 8234 0141

E: noel.clemena@ph.rlb.com

Uy Bico Building, Yulo Street Iloilo City, 5000, Philippines T:+63 38 502 8660

E: joy.marasigan@ph.rlb.com

#### PANGLAO, BOHOL

Sitio Cascajo, Looc, Panglao Bohol, 6340 Philippines

T: +63 2 8234 0141 / +63 917 548 1313

E: coraballard@ph.rlb.com

## STA. ROSA CITY, LAGUNA

Unit 201, Brain Train Center, Lot 11 Block 3, Sta. Rosa Business, Park, Greenfield Brgy. Don Jose, Sta. Rosa City Laguna, 4026 Philippines

T: +632 8234 0141

E: gloria.casas@ph.rlb.com

#### SUBIC

The Venue Bldg. Unit 418, Lot C-5, Commercial Area,

SBF Park Phase 1, Subic Bay Freeport Zone,

Zambales T: +63 2 234 0141 E: rlb@ph.rlb.com

## NORTH ASIA

## HONG KONG

15th Floor,

Goldin Financial Global Centre, 17 Kai Cheung Road, Kowloon Bay, Kowloon,

Hong Kong T: +852 2823 1830

E: kenneth.kwan@hk.rlb.com Contact: Kenneth Kwan

## MACAU

Alameda Dr. Carlos D' Assumpcao No.398 Edificio CNAC 9 Andar I-J,

Macau

T: +852 2823 1830

E: kenneth.kwan@hk.rlb.com Contact: Kenneth Kwan

## CHINA

#### BEIJING

Room 1803-1809, 18<sup>th</sup> Floor East Ocean Centre 24A Jian Guo Men Wai Avenue

Chaoyang District Beijing 100004, China T: +86 10 6515 5818

E: sm.tuen@cn.rlb.com Contact: Simon Tuen

## CHENGDU

Room 2901-2904, 29/F, Square One,

18 Dongyu Street Jinjiang District Chengdu 610016, China

T: +86 28 8670 3382

E: eric.lau@cn.rlb.com Contact: Eric Lau

## CHONGQING

Room 1-3 & 17-18, 39/F, IFS Tower T1, No. 1 Qingyun Road, Jiangbei District,

Chongqing 400024, China T: +86 28 8670 3382

E: eric.lau@cn.rlb.com Contact: Eric Lau

## **GUANGZHOU**

Room 1302-1308, Central Tower, No. 5, Xiancun Road, Guangzhou 510623,

Guangdong Province, China T: +852 2823 3910

E: danny.chow@hk.rlb.com Contact: Danny Chow

## GUIYANG

Room E, 12th Floor, Fuzhong International Plaza, 126 Xin Hua Road, Guiyang 550002, Guizhou Province, China T: +86 28 8670 3382 E: eric.lau@cn.rlb.com

## HAIKOU

Room 1705, 17th Floor Fortune Centre 38 Da Tong Road Haikou 570102 Hainan Province, China T: +852 2823 1898 E: tim.ngai@hk.rlb.com Contact: Tim Ngai

Contact: Eric Lau

## **HANGZHOU**

Room 1603, 16th Floor, North Tower, Modern City Center, No. 161 Shao Xing Road, Xia Cheng District, Hangzhou 310004, Zhejiang Province, China T: +86 21 6330 1999 E: iris.lee@cn.rlb.com Contact: Iris.Lee

## **NANJING**

Room 1201, South Tower, Jinmao Plaza, 201 Zhong Yang Road, Nanjing 210009, Jiang Su Province, China T: +86 21 6330 1999 E: eric.fong@cn.rlb.com Contact: Eric Fong

## NANNING

Room 2203, Block B Resources Building No. 136 Minzu Road Nanning 530000 Guangxi China T: +852 2823 3910 E: danny.chow@hk.rlb.com

Contact: Danny Chow

## SHANGHAI

22nd Floor, Greentech Tower, No.436, Hengfeng Road, Jingan District, Shanghai 200070, China T: +86 21 6330 1999 E: iris.lee@cn.rlb.com Contact: Iris Lee

## SHENYANG

25th Floor, Tower A, President Building, No. 69 Heping North Avenue, Heping District, Shenyang 110003 Liaoning Province, China T: +86 10 6515 5818

T: +86 10 6515 5818 E: sm.tuen@cn.rlb.com Contact: Simon Tuen

## SHENZHEN

Room 4510-4513, 45th Floor, Shun Hing Square Diwang, Commercial Centre, 5002 Shennan Road East, Shenzhen 518001, Guangdong Province, China T: +852 2823 1830

E: kenneth.kwan@hk.rlb.com Contact: Kenneth Kwan

#### TIANJIN

Room 502, 5th Floor Tianjin International Building 75 Nanjing Road, Heping District Tianjin 300050 China T: +852 2823 3911 E: kt.woo@hk.rlb.com

Contact: Woo Kam Tong

#### WUHAN

Room 3301, 33<sup>rd</sup> Floor Heartland 66 Office Tower No. 688 Jinghan Ave Qiaokou District Wuhan 430030 Hubei Province, China T: +852 2823 3911 E: kt.woo@hk.rlb.com

## Contact: Woo Kam Tong

Room 1410-1412, 14th Floor, Juna Plaza, 6 Yonghe Road, Nanchang District, Wuxi 214000, Jiangsu Province, China T: +86 21 6330 1999 F: iris lee@cn.rlb.com

## XIAN

Contact: Iris Lee

Room 1506, 15th Floor Chang'an Metropolis Center No.88 Nanguan Zheng Street Beilin District, Xian 710068, Shaanxi Province, China T +86 28 8670 3382 E: eric.lau@cn.rlb.com Contact: Eric Lau

## **ZHUHAI**

Room 1401-1402, 14th Floor, Taifook International Finance Building, No. 1199 Jiu Zhuo Road East, Jida, Zhuhai 519015, Guangdong Province, China T: +852 2823 3910 E: danny.chow@hk.rlb.com

SOUTH KOREA

Contact: Danny Chow

## SEOUL

Yeoksam-Dong, Daon Building, 8th Floor, 8, Teheran-ro 27-gil, Gangnam-Gu, Seoul, 06141 Korea T: +852 2823 1758 E: lina.lam@hk.rlb.com

#### SOUTH ASIA

Contact: Ling Lam

#### INDIA

## BANGALORE

491, Viswakarma, East End Main 9th Block Jayanagar, 560069 T: +44 7976 361868 E: ann.bentley@uk.rlb.com Contact: Ann Bentley

## **OCEANIA**

## **AUSTRALIA**

## ADELAIDE

Level 1, 8 Leigh Street Adelaide, SA 4999 T: +61 8 8100 1200 E: john.drillis@au.rlb.com Contact: John Drillis

#### BRISBANE

Level 13, 10 Eagle Street Brisbane QLD 4000 T: +61 7 3009 6933 E: matt.long@au.rlb.com Contact: Matt Long

## **CAIRNS**

Suite 7, 1st Floor, Cairns Professional Centre 92-96, PO Box 5224 Cairns QLD 4870 T: +61 7 4032 1533 E: brad.bell@au.rlb.com Contact: Brad Bell

CANBERRA

16 Bentham Street PO Box 7035, Yarralumla, ACT 2600 T: +61 2 6281 5446 E: fiona.doherty@au.rlb.com Contact: Fiona Doherty

## COFFS HARBOUR

Level 1, 9 Park Avenue, Coffs Harbour, NSW 2450 T: +61 2 4940 0000 E: mark.hocking@au.rlb.com Contact: Mark Hocking

#### DARWIN

Level 4, 62 Cavenagh Street Darwin NT 0800 T: +61 8 8941 2262

E: paul.lassemillante@au.rlb.com Contact: Paul Lassemillante

## GOLD COAST

45 Nerang Street, Southport, QLD 4215 T: +61 7 5595 6900 E: jim.krebs@au.rlb.com Contact: Jim Krebs

## **MELBOURNE**

Level 13, 380 St. Kilda Road Melbourne VIC 3004 T: +61 3 9690 6111 E: tony.moleta@au.rlb.com Contact: Tony Moleta

## NEWCASTLE Suite 4 Level 1,

101 Hannell Street, Wickham, NSW 2293 T: +61 2 4940 0000 E: mark.hocking@au.rlb.com Contact: Mark Hocking

## PERTH

Level 9, 160 St Georges Terrace Perth WA 6000 T: +61 8 9421 1230

E: mark.bendotti@au.rlb.com Contact: Mark Bendotti

## SUNSHINE COAST Suite 307, La Balsa,

45 Brisbane Road, Mooloolaba, QLD 4557 T: +61 7 5443 3622 E: nicholas.duncan@au.rlb.com Contact: Nick Duncan

SYDNEY

Level 19, 141 Walker Street, North Sydney, NSW 2060 T: +61 2 9922 2277

E: stephen.mee@au.rlb.com Contact: Stephen Mee

## TOWNSVILLE

PO Box 20, Belgian Gardens, QLD 4810

T: +61 7 4771 5718

E: chris.marais@au.rlb.com Contact: Chris Marais

## NEW ZEALAND

#### AUCKLAND

Level 16, Vero Centre. 48 Shortland Street, Auckland 1141 T: +64 9 309 1074

E: stephen.gracey@nz.rlb.com

Contact: Stephen Gracey

## CHRISTCHURCH Level 1, 254 Montreal Street.

Christchurch 8013

T: +64 3 354 6873

E: neil.odonnell@nz.rlb.com Contact: Neil O'Donnell

## HAMILTON

Ground Floor, Parkhaven 220 Tristram Street, Hamilton 3204

T: +64 9 309 1074

E: richard.anderson@nz.rlb.com Contact: Richard Anderson

## PALMERSTON NORTH

Suite 1, Level 1, 219 Broadway Avenue, PO Box 1117, Palmerston North, 4440

T: +64 6 357 0326 E: michael.craine@nz.rlb.com

# Contact: Michael Craine QUEENSTOWN

Level 3, The Mountaineer Building, 32 Rees Street, PO Box 691, Queenstown, 9348

T: +64 9 309 1074 E: tony.tudor@nz.rlb.com

## Contact: Tony Tudor TAURANGA

Office 3, 602 Cameron Road, Tauranga

T: +64 9 309 1074 E: richard.anderson@nz.rlb.com

Contact: Richard Anderson

## WELLINGTON

279 Willis Street, PO Box 27-013, Wellington, 6011

T: +64 4 384 9198

E: tony.sutherland@nz.rlb.com Contact: Tony Sutherland

## **AMERICAS**

UNITED STATES OF AMERICA

## PHOENIX (CORPORATE OFFICE)

4343 East Camelback Road Suite 350 Phoenix, Arizona 85018 T: +1 602 443 4848

E: scott.macpherson@us.rlb.com Contact: Scott Macpherson

## **BOSTON**

Two Financial Center, Suite 810 60 South Street, Boston, Massachusetts 02111 T: +1 617 737 9339 E: michael.oreilly@us.rlb.com

Contact: Michael O'Reilly

## CHICAGO

141 West Jackson Blvd Suite 3810 Chicago, IL 60604 T: +1 312 819 4250 E: chris.harris@us.rlb.com

Contact: Chris Harris

#### DENVER

999, 18th St, Suite 1125N Denver, CO 80202 T: +1 720 904 1480 E: peter.knowles@us.rlb.com Contact: Peter Knowles

820 Piilani Street, Suite 202 Hilo, Hawaii 96720 T: +1 808 883 3379 E: guia.lasquete@us.rlb.com Contact: Guia Lasquete

## HONOLULU

American Savings Bank Tower 1001 Bishop Street, Suite 2690 Honolulu, Hawaii 96813 T: +1 808 521 2641 E: erin.kirihara@us.rlb.com Contact: Erin Kirihara

## KANSAS CITY

435 Nichols Rd, Ste 20 Kansas City, Missouri 64112 T: +1 602 443 4848

E: julian.anderson@us.rlb.com Contact: Julian Anderson

#### LAS VEGAS

3753 Howard Hughes Parkway Suite 211, Las Vegas, Nevada 89169 T: +1 808 383 5244 E: paul.brussow@us.rlb.com

#### LOS ANGELES

The Bloc 700 South Flower Street Suite 630, Los Angeles, California 90017 T: +1 213 689 1103 E: aled.jenkins@us.rlb.com

Contact: Aled Jenkins

Contact: Paul Brussow

## MAUI

300 Ohukai Road, Building B Kihei Hawaii 96753 T: +1 808 875 1945

E: paul.belshoff@us.rlb.com Contact: Paul Belshoff

27 East 28th Street

## **NEW YORK**

Suite 218 New York, New York 10016 T: +1 347 246 4823 E: paraic.morrissey@us.rlb.com

Contact: Paraic Morrissey **PORTLAND** 1120 NW Couch Street, Suite 730, Portland, Oregon 97209

T: +1 503 226 2730 E: daniel.junge@us.rlb.com Contact: Daniel Junge

## SAN FRANCISCO

930 Montgomery Street, Suite 500 San Francisco, CA 94133

T: +1 415 362 2613 E: brian.schroth@us.rlb.com Contact: Brian Schroth

## SAN JOSE

2570 N First Street Suite 213 San Jose, California 95131 T: +1 408 404 4904 E: ioel.brown@us.rlb.com Contact: Joel Brown

## SEATTLE

101 Stewart, Suite 301, Seattle, Washington 98101 T: +1 206 441 8872

E: craig.colligan@us.rlb.com Contact: Craig Colligan

## **TUCSON**

33 West Congress Street Suite 215, Tucson, Arizona 85701 T: +1 520 777 7581 E: josh.marks@us.rlb.com Contact: Josh Marks

## WAIKOLOA

Queens' MarketPlace, 69-201 Waikoloa Beach Drive, Suite SF12, Waikoloa, Hawaii 96738

T: +1 808 883 3379 E: guia.lasquete@us.rlb.com

Contact: Guia Lasquete

## WASHINGTON D.C.

9881 Broken Land Parkway, Suite 406 Columbia. Maryland 21046 T: +1 410 740 1671 E: kirk.miller@us.rlb.com Contact: Kirk Miller

## CANADA

## CALGARY

200-609 14th Street NW Calgary, Alberta, T2N 2A1, Canada T: +1 905 827 8218 E: mel.yungblut@ca.rlb.com Contact: Mel Yungblut

## TORONTO

435 North Service Road West Suite 203 Oakville Ontario L6M 4X8

T: +1 905 827 8218 E: mel.yungblut@ca.rlb.com Contact: Mel Yungblut

## MEXICO

## MEXICO CITY

Siera Gorda 42, piso 3 Lomas de Chapultepec 11000 Mexico City, Mexico T: +1 720 904 1480

E: peter.knowles@us.rlb.com Contact: Peter Knowles

## ST LUCIA

#### CASTRIES

Mercury Court, Choc Estate P.O. Box CP 5475 Castries, St. Lucia T: +1 758 452 2125

E: david.piper@lc.rlb.com Contact: David Piper

## **EUROPE**

UNITED KINGDOM

## LONDON (HEAD OFFICE) Level 3, 110 Bishopsgate,

EC2N 4AY, London T: +44 20 7398 8300

E: nick.eliot@uk.rlb.com Contact: Nick Eliot

## BELFAS1

1st Floor, Eagle Star House 5-7 Upper Queen St Belfast, BT1 6FB

T: +44 289 521 5001

E: iason.brownlee@uk.rlb.com Contact: Jason Brownlee

## BIRMINGHAM

15 Colmore Row Birmingham, B3 2BH

T: +44 121 503 1500 E: jo.reynolds@uk.rlb.com

Contact: Jo Reynolds

## BRISTOL

Embassy House, 86 Queen's Ave. Bristol, BS8 ISB

T: +44 117 974 1122

E: jackie.pinder@uk.rlb.com Contact: Jackie Pinder

## CARDIFF

Unit 115, Creative Quarter Morgan Arcade, The Hayes Cardiff, CF10 1AF T: +44 292 240 5030 E: jackie.pinder@uk.rlb.com Contact: Jackie Pinder

## CUMBRIA

44 Springfield Road Egremont, Cumbria. **CA22 2TQ** T: +44 1925 851787 E: mark.clive@uk.rlb.com

Contact: Mark Clive

## LEEDS

4D, Platform, New Station Street, Leeds LS1 4JB T: +44 114 273 3300

E: matt.summerhill@uk.rlb.com Contact: Matt Summerhill

#### LIVERPOOL

8 Princes Parade. Liverpool, L3 1DL

T: +44 161 868 7700

E: stephen.gillingham@uk.rlb.com Contact: Steve Gillingham

## MANCHESTER

1 King St. Manchester. M2 6AW

T: +44 161 868 7700

E: stephen.gillingham@uk.rlb.com Contact: Steve Gillingham

## SHEFFIELD

6th Floor, Orchard Lane Wing Fountain Precinct, Balm Green Sheffield S1 2JA

T: +44 0 114 273 3300

E: matt.summerhill@uk.rlb.com Contact: Matt Summerhill

## THAMES VALLEY

1000 Eskdale Road, Winnersh Triangle Wokingham Berkshire, RG41 5TS

T: +44 118 974 3600

E: michael.righton@uk.rlb.com Contact: Michael Righton

## WARRINGTON

Ground South Wing, 401 Faraday Street, Birchwood Park, Warrington, Cheshire WA3 6GA

T: +44 1925 851787 E: mark.clive@uk.rlb.com

Contact: Mark Clive

## **EURO ALLIANCE**

## AUSTRIA

baucontrol ZT GmbH Canovagasse 7/17 1010, Vienna, Austria

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

#### **BELGIUM**

Bopro Oude Houtlei 140, 9000 Ghent

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

#### BULGARIA

12A Tsvetan Radoslavov str., Sofia, Bulgaria

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## CROATIA

Bogisiceva Str 9,

10000 Zagreb, Croatia T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## CZECH REPUBLIC

H1K Consulting

Rytirska 410/6

110 00, Prague, Czech Republic

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## **DENMARK**

emcon, Gammel Lundtoftevej 1C, DK-2800 Kgs. Lyngby Denmark

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

#### FRANCE

94, Boulevard de Courcelles,

75017 Paris, France T: +33 1 53 40 94 80

E: contact@sqa.fr Contact: Matthieu Lamy

## **GERMANY**

MTM Project Solutions Lutzow Centre

Wichmannstrabe 5

D - 10787 Berlin, Germany

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com

Contact: William Carr-Miles

## GREECE

Off 21, Thivaindos St. GR-145 64, Kifissia, Athens, Greece

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## HUNGARY

Tomlin Kft, H-1037 Budapest, Montevideo utca 16/B, 3rd floor, Hungary

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

#### IRFI AND

KSN, Beech House, Beech Hill Office Campus, Beech Hill Road, Dublin 4, D04 V5N2

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## ITALY

BEAR Project Management Via Gionvanni Prati 9, 20145,, Milan, Italy

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

#### LUXEMBOURG

Sterling Quest Associates 62. Avenue Guillaume.

L1650 Luxembourg

T: +33 1 53 40 94 80 E: contact@sga.fr

## Contact: Matthieu Lamy

MONTENEGRO
Bulevar Svetog Petra Cetiniskog

62 81 000, Podgorica

T: +44 207 398 8300 E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## **NETHERLANDS**

Weesperstraat 61-105,

Amsterdam, 1018VN, Netherlands T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com

Contact: William Carr-Miles

## **NORWAY**

AS Bygganalyse,

Drammensveien 133, 0277, Oslo, Norway

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## **POLAND**

APP-Projekt S.A., ul. Kłobucka 23C / 112, 02-699. Warsaw. Poland

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## **PORTUGAL**

Ficope, Rua Armando Cortez nº1 4º Andar -2770-233 PaÁo D ¥Arcos, Portugal

T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## **ROMANIA**

Intrarea Difuzorului Nr. 3, Sector 1, Bucharest, Romania T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## **SERBIA**

38 Takovska street, Belgrade, 11000, Serbia T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## **SPAIN**

APM management, C/ Comunidad Canaria, No 4, 28660.

Madrid, Spain

T: +44 207 398 8300 E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

#### SWEDEN

AFRY, Rosenlundsgatan 52, Stockholm, Sweden T: +44 207 398 8300

E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

#### TURKEY

#### PROGE

B Blok Kat:3-4 , Istanbul, Turkey

T: +44 207 398 8300 E: william.carr-miles@eu.rlb.com Contact: William Carr-Miles

## **AFRICAS**

## **BOTSWANA**

## GABARONE

5 Matante Mews, 3rd Floor Plot 54373, Central Business District Gaborone, Botswana T: +27 72 622 9852

E: fred.selolwane@bw.rlb.com Contact: Fred Selolwane

## KENYA

#### NAIROBI

Norfolk Towers, Kijabe Street Nairobi, Kenya T:+27 79 524 1009

E: christiaan.rademan@za.rlb.com

Contact: Christiaan Rademan

## **MALDIVES**

## HULHUMALE

Palm House Building Nirolhu Magu 18 Goalhi Hulhumale, Maldives T:+960 954 4004

E: george.trippier@mv.rlb.com Contact: George Trippier

contact. George Tripple

## MAURITIUS

## **QUATRE BORNES**

90 St Jean Road, Quatre Bornes, 72218 Mauritius

T:+230 5251 5507

E: navin.hooloomann@mu.rlb.com Contact: Navin Hooloomann

## MOZAMBIQUE

## **MAPUTO**

Avenida Francisco Orlando Magumbwe n° 32, Maputo, Mozambique

T: +27 83 226 0303

E: nicolas.sheard@za.rlb.com Contact: Nicolas Sheard

## SEYCHELLES

## VICTORIA

3rd Floor, Espace Building ile du Port, Mahe, Seychelles T: +248 434 4890

E: vanessa.laurence@sc.rlb.com Contact: Vanessa Laurence

## SOUTH AFRICA

#### CAPE TOWN

9th Floor, 22 Bree Street, Cape Town

T: +27 83 267 6771

E: martin.meinesz@za.rlb.com Contact: Martin Meinesz

## **DURBAN**

Suite 201, Ridgeside Office Park, 77 Richefond Circle, Umhlanga Ridge, Durban, S. Africa

T: +27 72 630 5317

E: evan.sim@za.rlb.com Contact: Evan Sim

## PRETORIA (ECM)

1st Floor, Banking Court, Menlyn Maine Central Square, Corner of Aramist and Corobay Avenue, Waterkloof Glen, Pretoria, South Africa

South Africa T: +27 82 416 7607

E: craig.hall@za.rlb.com

Contact: Craig Hall

## **PRETORIA**

Ist Floor, Banking Court, Menlyn Maine Central Square, Corner of Aramist and Corobay Avenue, Waterkloof Glen, Pretoria,

South Africa T: +27 83 226 0303

E: nicolas.sheard@za.rlb.com Contact: Nicolas Sheard

## **STELLENBOSCH**

La Gratitude Herehuis, 95 Dorp Street, Stellenbosch,

South Africa

T: +27 82 312 0285

E: lichelle.neethling@za.rlb.com Contact: Lichelle Neethling

## AFRICA ALLIANCE

## ANGOLA

## LUANDA

Laguna Residencial Torre 2 302 Via 515, Talatona Luanda, Angola T:+244 960 954 4004

E: ft.consult.ao@gmail.com Contact: Fernando Tavares

#### NAMIBIA

## WINDHOEK

WINDHOEM Unit 20 Elysium Fields 40 Berg Street, Klein Windhoek Windhoek, Namibia T: +264 81 446 2472 E: derek@rgs.com.na

Contact: Derek Rover

## NIGERIA

#### LAGOS

55 Moleye Street Alagomeji-Yaba, Lagos, Nigeria

T: +234 803 301 9606 E: hakeem.smith@hosconsult.com

Contact: Hakeem Smith

## MIDDLE EAST

## QATAR

## DOHA

Al Mirqab Complex, Office 32 - Second Floor, Al Mirqab Al Jadeed Street, Al Naser Area, PO Box 26550, Doha, Qatar T: +974 4016 2777 E: dean.mann@ae.rlb.com Contact: Dean Mann

## SAUDI ARABIA

## RIYADH

Unit 80 Gate 14, Abdullah Al Sahmi Street Al Kindi Plaza, Diplomatic Quarter, PO Box 8546, Riyadh 11492, Kingdom of Saudi Arabia

T: +966 11 217 5551 E: william.barber@sa.rlb.com

Contact: William Barber

# UNITED ARAB EMIRATES ABU DHABI

Mezzanine Level, Al Mazrouei Building, Muroor Road, PO Box 105766, Abu Dhabi, United Arab Emirates T: +971 4 339 7444 E: natalie.stockman@ae.rlb.com Contact: Natalie Stockman

#### DURAL

Dubai Marina, PO Box 115882, Dubai, United Arab Emirates T: +971 4 339 7444 E: natalie.stockman@ae.rlb.com Contact: Natalie Stockman

Office 2302 Marina Plaza.