

SECTOR CAPABILITY

PUBLIC PRIVATE PARTNERSHIPS AND ADVISORY











240+

YEARS



12

OFFICES IN AUSTRALIA



4000+

STAFF WORLDWIDE



365

STAFF IN AUSTRALIA



120+

OFFICES WORLDWIDE



#1

GLOBAL COST CONSULTANT PARTNER

ABOUT RLB



With a network that covers the globe and a history spanning 240 years, RLB is a leading independent organisation in cost management and quantity surveying, advisory, project and programming management, and sustainability and carbon services.

We are committed to creating value for our clients, achieving commercial certainty, project and programme success, sustainable solutions and optimised assets for projects across the world.

Throughout our long history, our 4000 people, working across 120 offices, have made a difference to our clients by combining fresh perspectives with sector expertise.

Together, we're creating a better tomorrow, and that starts with flawless execution today.

Global Expertise. Local Knowledge.

ADVISORY

RLB's depth of experience in all aspects of the property cycle enables us to deliver mature and innovative solutions for property, construction, and facilities sector clients.

TECHNICAL DUE DILIGENCE

RLB delivers independent technical advice to financiers, assessing the project's technical risks and how they are managed and mitigated. We provide technical due diligence during the initial tender, for refinancing, equity sales and when there is a material change to operational facilities, such as a major modification.

Our assessment typically addresses consortium members' capability, the State's requirements, including contracts and design and construction and facilities maintenance specifications, how the consortium's technical solutions address the State's requirements, cost, program, replacement contractor analysis and abatement assessment/modelling.

RLB is experienced in the iterative process of developing our report and informing financiers as the consortium progresses with its bid to meet the required programme.

ASSET ADVISORY

PPP projects incorporate long-term planning and funding of asset maintenance and lifecycle, supporting the optimised whole-of-life outcomes. RLB has experience across all stages of asset and lifecycle planning, from initial development during the tender phase to review during operations and support at the end of concessions.

Our services include:

- Development and audit of lifecycle models
- Assessment of lifecycle works and costs to support the release of excess funds from lifecycle accounts
- Audit lifecycle activities to assess compliance with contractual requirements. This includes assessing any changes in the operational environment that may require a different replacement regime compared to the assumptions within bid lifecycle plans. Our review enables the Project Company to ensure the adequacy of lifecycle sinking funds in meeting ongoing service standards and ensuring that hand back requirements are adequately provisioned for.

PPP MODIFICATIONS/EXPANSIONS

RLB can provide advice and project management services for the expansion of existing PPPs. Our team members have provided project management services to Project Companies for modifications the State sought for PPP projects, including schools and prisons. Our understanding of PPPs, particularly the contractual and operational characteristics, ensures that unique attributes are accounted for in the delivery of project management services.

INDEPENDENT TECHNICAL EXPERT

PPP contracts typically include provisions for the engagement of Independent Technical Experts to resolve disputes between the parties. RLB's team members have previously been engaged as Independent Technical Experts and provided determinations related to the value of facilities maintenance variations and cost benchmarking. Our understanding of PPP contractual structure and asset management places us ideally to provide technical expertise and resolve disputes.

FINANCIERS' CERTIFIER

As the Financiers' Certifier, RLB assesses payment due to the design and construction contractor for construction works completed, finance and Project Company costs and provides certification to meet the requirements of the project agreements.

RFP COST AND PROGRAMME CHALLENGE

To support the Project Company in preparing its RFT response, RLB can assess and critique the D&C price and work programme proposed by the D&C Contractor.

Our assessment of these key elements of the tender submission gives the Project Company confidence that the D&C price and programme have been optimised.



FACILITIES CONSULTANCY

Facilities management is the business practice of optimising people, processes, assets, and the work environment to support the organisation's business objectives. As acknowledged thought-leaders in the facilities management field, RLB works with a diverse range of clients to enhance facilities performance through:

- Facilities management planning
- Building quality assessments
- Facilities and operational performance audits
- Maintenance planning and operating expenditure forecast
- Performance reviews and benchmarking
- Post-occupancy valuations
- Space audits and utilisation studies

PROCUREMENT

RLB develops procurement strategies that provide a systematic means of analysing the costs and benefits during project development before any commitment is given to a particular option, including:

- Clear definition of project objectives, risks, characteristics and market capacity
- Identification of suitable procurement options
- Confirm the criteria and weightings and analyse to determine the preferred procurement option
- Engage with the market to confirm that there is a good appetite for the preferred option
- Tailor the preferred procurement and contract model to meet the specific project objectives, characteristics and risks, and deliver optimum value for money

In the subsequent project stages, RLB can develop procurement plans setting out how the preferred procurement strategy will be delivered.

Our services deal with more than asset creation and capital projects. RLB's expertise and experience extend to property transactions, services procurement, outsourcing operations and supply chain management. RLB is uniquely positioned to provide independent and specialist advisory services and extra support to clients who wish for certainty in contractual outcomes.

TENDERING AND DOCUMENTATION

Among the tendering and documentation services offered by RLB include:

- Developing procurement and project management, probity and other project plans
- Establishing commercial principles
- Preparation and collation of tender documentation, including instructions and conditions of tender, project brief, contracts, output specifications and performance requirements, returnable schedules
- Preparation of bills/schedule bills of quantities or schedule of rates
- Preparation of tender evaluation plans
- Advice on the suitability of contractor tender lists
- Tender interviews / interactive tender workshops
- Tender evaluation and reporting
- Negotiation with preferred tenderers
- Engagement of consultants and contractors

FEASIBILITY ANALYSIS

An accurate, reliable feasibility study is essential to any procurement decision-making process. Feasibility studies assess the viability of a project over its expected life and indicate the probable return, either at the point of sale or over a period of time, generally using discounted cash flow techniques. They can also assist in the process of obtaining project financing, as well as highlight variables that have the greatest impact on project returns.

Whether it's a simple developer's return on capital cost feasibility or a discounted cash flow based on a range of costs and revenue to predict the Internal Rate of Return sensitivity, RLB can provide expert analysis and materials.

COST MANAGEMENT AND QUANTITY SURVEYING

With experience costing some of the world's best projects, deep expertise and real-time data, we prioritise our clients' business objectives to deliver cost management services that get the balance right.

PRE-CONTRACT SERVICES

The skilled cost management professionals at RLB use many tools when creating a plan that optimises the relationship between the cost and quality of a project and a client's cost objectives.

The services offered by RLB to achieve these objectives are:

- Preparation of preliminary elemental estimates based on preliminary design
- Preparation of detailed estimates and cost planning advice throughout design development
- Estimating of building services
- Participation and leadership in the value
- Comparative cost studies and advice on cost effective design solutions
- Advice on materials selection and general buildability advice
- Advice on selection of tenderers
- Attendance at design meetings and construction control meetings

POST-CONTRACT SERVICES

RLB supports the successful performance of building contracts by applying proven cost management, monitoring and cost reporting procedures, and managing a productive working relationship with the project team.

To ensure efficient progress as specified in the cost plan, we will:

- Review progress claims for work in progress and recommend payment values
- Monitor documentation changes
- Prepare regular financial statements forecasting final end cost
- Measure, price, and negotiate variations
- Structure agreement of final account
- Attend meetings to represent the financial interests of the client

VALUE MANAGEMENT

RLB offers a strategic value management process dedicated to assisting with improving the value obtained in capital expenditure. This is achieved through participatory workshops which challenge option and design assumptions and encourage creative and lateral thinking for better value solutions. The integration of value management with cost management results in a powerful and dynamic approach to the economic management of projects, especially during the design process.

PROJECT PROGRAMMING AND DELAY CLAIM ANALYSIS



RLB provides a Project Programming and Delay Claim Analysis service which complements our Cost Management and Quantity Surveying services. We understand that time is money, which is why it makes sense for RLB to manage both cost and time, delivering tangible benefits for you in terms of completing your projects on schedule and on budget.

With a deep knowledge of construction techniques, experience working for owners, developers and contractors, and a global database of up-to-theminute benchmarks, we create bespoke solutions to ensure projects are completed on schedule and within budget.

RLB's Project Programming and Delay Claim Analysis division utilises the latest project planning techniques to best manage project-related time risks from feasibility through to completion across all building sectors.

With projects becoming ever more complex and despite the best attempts of project teams to fairly allocate risk and carry out detailed project planning, sometimes delays and disputes are unavoidable. The RLB Project Programming and Delay Claim Analysis team have the knowledge and experience to assist you should this situation arise.

DEVELOPMENT PROGRAMMES

Produced at concept design stage, our development programming service integrates the design, approvals, contractor procurement and construction stages, to provide the optimum project programme.

PROGRAMMING CONTRACT CLAUSES

RLB has produced a set of programming clauses intended for inclusion in the preliminaries to strengthen the rules for programming governance, improving the Superintendent's ability to administer the contract effectively.

CONTRACTORS PROGRAMME REVIEW

Undertaken post-contract award or during construction, our programme review provides real value for our clients in ensuring that programmes are contract compliant, achieve best practice benchmarks and provide a realistic, achievable programme of work.

AUDIT ROLE PROGRESS REPORTING

Regular progress audits and establishing an open and honest reporting regime with the Contractor provide our Clients with an independent view of progress.

EXTENSION OF TIME CLAIM ASSESSMENT

Should your project experience delays and the inevitable extension of time claims that follow, RLB have the experience and capability to undertake a full assessment of the claim, including compliance with the contract and a detailed delay impact analysis.

SUSTAINABILITY AND CARBON

The built environment sector is always focused on the future. But with the world's buildings responsible for nearly 40% of the world's carbon emissions, the future is sharply in focus. RLB's approach is to identify key sustainability improvements and implement bespoke solutions that consider client goals, industry best practices, market drivers, and potential legislative changes.

SUSTAINABILITY CONSULTANCY SERVICES

RLB's sustainability consultancy service covers all cost aspects of the sustainability agenda including ESD assessment tools like Green Star, carbon reduction through to social value. Our services are tailored to sustainable project delivery, with expert knowledge provided at every stage of the project lifecycle.

RLB's approach is to identify key sustainability improvements and implement bespoke solutions that consider client goals and industry best practice, market drivers and potential legislative changes.

LINKING CARBON AND ESTIMATING

Measuring, mitigating, and managing climate change is the responsibility of every industry. But much of the heavy lifting will fall with high-emitting sectors, including the building and construction sector. With this comes the challenge of decarbonising supply chains, investigating R&D solutions, and effectively collaborating across the sector to better forecast and reduce climate-related risks.

Embodied carbon emissions - the emissions that are locked in as soon as a building comes out of the ground - are particularly hard to abate. Upfront emissions generated during manufacture, construction, transport, and demolition will constitute an estimated 85% of the industry's footprint by 2050.

RLB is helping our clients to quantify these hidden emissions with a methodology that assesses upfront embodied carbon impacts and offers concise, accurate and informative end-to-end advice across the building lifecycle.

OUR CARBON ESTIMATING PROCESS

RLB's carbon estimating process operates as a one-stop-shop. This end-to-end process eliminates the need for RLB to obtain solutions or advice from third-party suppliers and delivers high levels of transparency and quality to our clients from asset design to disposal.

INITIAL DESIGN

Establish initial upfront embodied carbon impact to inform and contribute to the client's aspirations.

DESIGN DEVELOPMENT

Provide carbon estimate assessments as the design develops, inclusive of strategic carbon pathways.

CONTRACT DOCUMENTATION

Complete carbon estimate assessment and preconstruction lifecycle assessment (LCA).

CONSTRUCTION

Work with contractors and suppliers to achieve carbon neutral and Green Star Buildings targets.

BUILDING OPERATIONS

Undertake post-construction LCA including carbon neutral and Green Star Buildings certification.

ASSET MANAGEMENT

Implement and audit the Strategic Asset Management Plan (SAMP) of the building or portfolio on an ongoing basis until disposal.

Creating a better tomorrow

The Rider Levett Bucknall vision is to be the global leader in the market, through flawless execution, a fresh perspective and independent advice.

Our focus is to create value for our customers, through the skills and passion of our people, and to nurture strong long-term partnerships. By fostering confidence in our customers, we empower them to bring their imagination to life, to shape the future of the built environment, and to create a better tomorrow.

CAPABILITY



SUBURBAN ROADS UPGRADE (

MELBOURNE, VIC

CLIENT PLENARY GROUP

VALUE \$3 BILLION +

SERVICES TECHNICAL DUE DILIGENCE AND

COST VALIDATION

COMPLETION N/A

The Suburban Roads Upgrade targets 14 arterial roads in the northern and southeastern suburbs, incorporating lane widening, duplications, and intersection upgrades to reduce traffic congestion and improve safety, leading to shorter travel times.

The upgrade will be procured via an 'upgrade and maintain' availability Public-Private Partnership (PPP), covering capital projects, rehabilitation works, and road asset maintenance services for 20 years, ensuring the sustainability and continuity of the project.



CROSS RIVER RAIL

BRISBANE, QLD

CLIENT DEPARTMENT OF INFRASTRUCTURE,

LOCAL GOVERNMENT AND PLANNING

VALUE \$5.4 BILLION

SERVICES ESTIMATING AND COST PLANNING

SERVICES

COMPLETION 2024

The Cross River Rail project will alleviate a major bottleneck in South East Queensland's transportation system, enabling more frequent trains and a convenient turn-up-and-go public transport system.

The 10.2km rail line, with a 5.9km tunnel under Brisbane River and CBD, and four new high-capacity underground stations, including an upgraded RNA Showgrounds Exhibition station, will offer direct access to workplaces, study centers, and recreational areas.





NEW GENERATION ROLLINGSTOCK ◀

IPSWICH, QLD

CLIENT BOMBARDIER

VALUE COMMERCIAL IN CONFIDENCE

SERVICES COST CONSULTANCY AND INDEPENDENT CERTIFICATION

COMPLETION 2024

The New Generation Rollingstock project aims to boost the South East Queensland train fleet significantly, catering to the region's growing demand for rail services.

RLB offered expert advice on the project's construction costs and conducted a full detailed review of the tender for the proposed depot at the PPP Bid Stage. Subsequently, Bombardier won the project, and RLB was appointed as the Independent Certifier for the New Depot Design and Construct contract.



SYDNEY METRO NORTHWEST

SYDNEY, NSW

CLIENT JOHN HOLLAND CONSTRUCTION

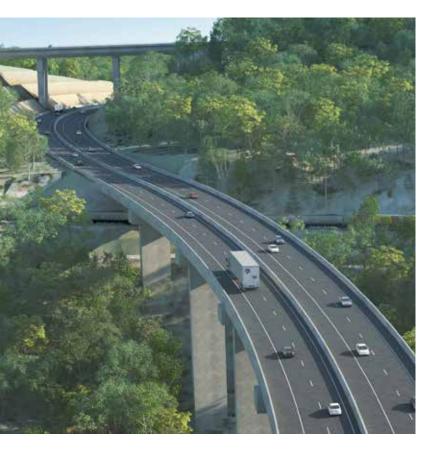
VALUE \$8.3 BILLION

SERVICES TECHNICAL DUE DILIGENCE

COMPLETION 2019

Sydney Metro North West is a groundbreaking project that introduces Australia's first fully-automated rapid transit rail system. The initiative delivers a comprehensive transport solution to Sydney's expanding North West region, featuring eight new railway stations and 4,000 commuter car parking spaces.

The project's highlight is the construction of twin 15km tunnels between Bella Vista and Epping, setting a new record as the country's longest rail tunnels.



TOOWOOMBA SECOND RANGE CROSSING ◀

BRISBANE, QLD

CLIENT NEXUS INFRASTRUCTURE

VALUE \$1.6 BILLION +

SERVICES TECHNICAL DUE DILIGENCE AND

FINANCIAL CERTIFIER

COMPLETION MID 2019

The Toowoomba Second Range Crossing is a 41km road that provides a much-needed solution for heavy vehicle traffic, redirecting it around Toowoomba instead of through it.

The project runs on the northern side of Toowoomba, connecting the Warrego Highway at Helidon Spa to the Gore Highway at Athol. The crossing aims to enhance freight efficiency, facilitate regional growth, and offer a safer and less congested route for motorists.



SYDNEY LIGHT RAIL

SYDNEY, NSW

CLIENT CAPELLA CAPITAL

VALUE \$2 BILLION +

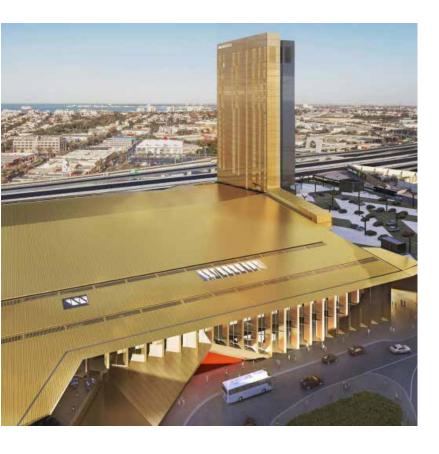
SERVICES TECHNICAL DUE DILIGENCE

COMPLETION 2018

The Sydney Light Rail, also known as the CBD and South East Light Rail, offers a 12km stretch of light rail connecting Circular Quay to Central Station, and onward via Surry Hills and Moore Park to Kingsford and Randwick.

The project introduces 12km of new light rail track, seamlessly integrating with the existing Inner West Light Rail line, forming a 26km corridor with 19 new stops, a depot, and a stabling facility. The light rail vehicles, which are coupled together, boast a capacity of 450 passengers, catering to the surging demand for public transportation in Sydney's bustling city center and South East.





MELBOURNE CONVENTION AND EXHIBITION CENTRE EXPANSION ◀

SOUTH WHARF, VIC

CLIENT DEVELOPMENT VICTORIA

VALUE \$180 MILLION

SERVICES INDEPENDENT CERTIFIER

COMPLETION 2018

The Melbourne Convention and Exhibition Centre's expansion project is a significant upgrade to the existing facilities, adding a total of six exhibition bays that span over 9,000 sqm of space. In addition to the exhibition bays, the project includes new event spaces, client support rooms, and public areas, all connected directly to the existing Convention and Exhibition Centre.

The expansion also features a new 347-room Novotel hotel, a multi-deck car park that can accommodate 1,180 vehicles, and other amenities to provide a comprehensive experience for guests.



CAPITAL METRO

CANBERRA, ACT

CLIENT CANBERRA METRO AND CANBERRA

METRO OPERATIONS (CMET)

VALUE \$650 MILLION

SERVICES TECHNICAL DUE DILIGENCE.

COMPLETION 2018

The Capital Metro project is Canberra's largestever public transport initiative aimed at providing a sustainable and innovative transport system. The project involved the delivery of a 12km light rail track with 13 stops, connecting the northern suburbs of Canberra to the central business district.

Canberra Metro, the consortium responsible for the project, also provided 14 light rail vehicles, a depot, and 20 years of operation and maintenance services.



NEW BENDIGO HOSPITAL

BENDIGO, VIC

CLIENT VICTORIAN GOVERNMENT AND

EXEMPLAR HEALTH

VALUE \$630 MILLION

SERVICES FINANCIERS' CERTIFIER AND

SUB-INDEPENDENT REVIEWER

COMPLETION 2018

The Bendigo Hospital is an exceptional healthcare facility that provides quality healthcare services to Victoria's regional community. With 372 inpatient beds, 72 same-day beds, and ten new operating theatres, the hospital offers state-of-the-art medical facilities that cater to diverse patient needs.

The hospital also features a regional cancer centre, an 80-bed integrated mental health facility, a mother and baby unit, a helipad, and parking for 1,350 cars. The hospital's design and technology solutions, coupled with its tranquil environment, make it an ideal place for patients to receive medical care.



NEW SCHOOLS 2 PPP

AUCKLAND, NEW ZEALAND

CLIENT FUTURE SCHOOLS CONSORTIUM

VALUE NZD \$220 MILLION

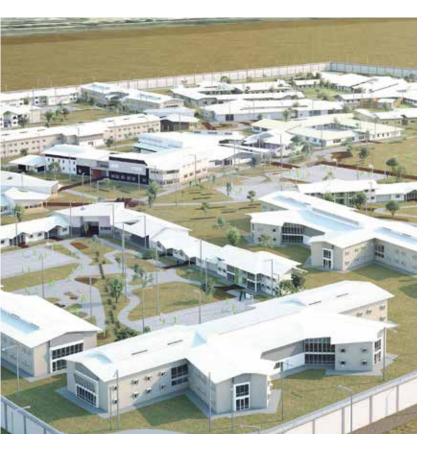
SERVICES COST MANAGEMENT

COMPLETION 2018

The three new schools built under this PPP project are Hobsonville Point Secondary School, Ormiston Junior College, and Albany Senior High School. These schools were designed to provide state-of-the-art learning environments for students with modern facilities, classrooms, libraries, and outdoor spaces.

The relocation of Wakatipu High School to a new site was also included in the project to improve the school's access and provide a better learning environment for its students.





RAVENHALL PRISON •

RAVENHALL, VIC

CLIENT GEO CONSORTIUM

VALUE \$670 MILLION

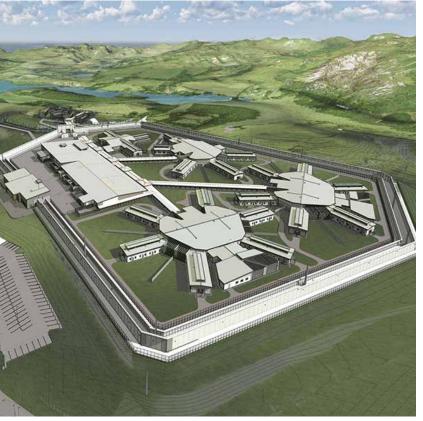
SERVICES FINANCIERS' CERTIFIER AND SUB-

INDEPENDENT REVIEWER

COMPLETION 2017

The new medium-security men's prison was developed as a full-service PPP project by GEO Consortium. The prison has the capacity to accommodate up to 1,000 prisoners and features a combination of low-rise buildings for accommodation, administration, programs, health and mental health facilities, industries, and recreation. The complex is surrounded by a solid perimeter wall for security purposes.

The project was designed to provide modern and efficient facilities for the safe and secure rehabilitation of prisoners, while also delivering value for money to the Victorian government.



AUCKLAND PRISON PPP

AUCKLAND, NEW ZEALAND

CLIENT NEXT STEP PARTNERS

VALUE NZD \$300 MILLION

SERVICES FINANCIERS' CERTIFIER

COMPLETION 2017

The construction of a new prison wing at Paremoremo in Auckland through a PPP project involved the building of maximum-security units for 260 prisoners, as well as new service buildings, including a health center, visiting room, training rooms, cultural center, and kitchen.

The project aimed to enhance staff and prisoner safety while promoting rehabilitation and reintegration activities. It also focused on providing better care for prisoners with severe mental illness.



EASTERN GOLDFIELDS REGIONAL PRISON REDEVELOPMENT

KALGOORLIE, WA

CLIENT ASSURE PARTNERS (EGRP) PARTNERSHIP

VALUE \$187 MILLION

SERVICES TECHNICAL DUE DILIGENCE AND

FINANCIES' CERTIFIER

COMPLETION 2017

The Eastern Goldfields Regional Prison is a modern and advanced correctional facility designed to accommodate both male and female prisoners of all security levels. The new 350-bed prison replaces an outdated and smaller facility and aims to improve the rehabilitation and reintegration of offenders into society.

With a focus on providing access to a range of programs and services, the prison aims to improve the wellbeing of prisoners and their families, while also enhancing community safety.



SUNSHINE COAST UNIVERSITY HOSPITAL

KAWANA WATERS, QLD

CLIENT QUEENSLAND HEALTH

VALUE \$1.8 BILLION

SERVICES STATE COST ADVISOR

COMPLETION 2016

The Sunshine Coast University Hospital, located on a 20-hectare site in Kawana, Queensland, is a significant healthcare facility providing services to the Sunshine Coast region. It serves as the primary hub in an integrated network of healthcare services in the area, equipped with advanced medical technology and facilities.

The hospital can potentially accommodate over 738 beds and is Queensland's inaugural public hospital PPP building project.





GOLD COAST PRIVATE HOSPITAL ◀

GOLD COAST, QLD

CLIENT HEALTHSCOPE

VALUE \$150 MILLION

SERVICES TECHNICAL DUE DILIGENCE

COMPLETION 2016

The Gold Coast Private Hospital is a new healthcare facility located within the Gold Coast Health and Knowledge Precinct. It boasts 284 hospital beds, with the potential for expansion up to 350 beds. The hospital also features 11 operating theatres, with additional space available for up to 18 theatres, as well as a fully-equipped emergency department.

The hospital offers a range of medical specialty services, including cardiology, oncology, urology, orthopaedics, level 2 special care, gynaecology, paediatrics, and obstetrics.



NEW ROYAL ADELAIDE HOSPITAL ◀

ADELAIDE, SA

CLIENT SA HEALTH AND

SA HEALTH PARTNERSHIP

VALUE \$1.85 BILLION

SERVICES FINANCIERS' CERTIFIER

COMPLETION 2016

The Royal Adelaide Hospital is the largest and most significant hospital in South Australia, with 800 beds and offering a wide range of complex clinical care services to around 85,000 inpatients and 400,000 outpatients annually.

RLB, a cost advisory service provider, provided its expertise to the State Government during the financial close of the project. Additionally, RLB was also engaged as the Financiers' Certifier during the construction phase of the project.



NEW SCHOOLS 3 PPP

AUCKLAND, NEW ZEALAND

CLIENT CPB CONTRACTORS AND PACIFIC

PARTNERSHIPS JOINT VENTURE

VALUE NZD \$220 MILLION

SERVICES COST MANAGEMENT AND ESTIMATING

COMPLETION 2016

New Zealand Schools 3 is a comprehensive education infrastructure project that encompasses the design and construction of three new primary schools in Auckland and Hamilton, as well as the relocation and co-location of Shirley Boys' High School and Avonside Girls' High School in Christchurch.

The project also includes operational services for a period of 25 years, ensuring that the schools are equipped with the necessary resources and support to provide high-quality education for their students.



AUCKLAND SOUTH CORRECTIONS FACILITY PPP ◀

AUCKLAND, NEW ZEALAND

CLIENT SECUREFUTURE

VALUE NZD \$270 MILLION

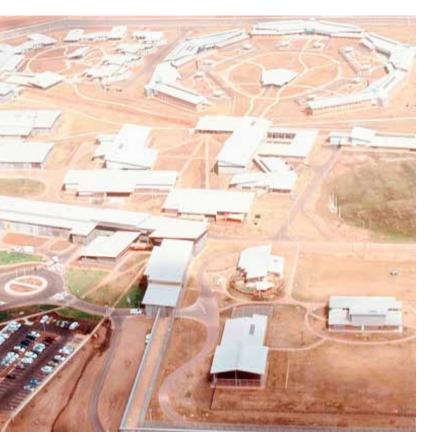
SERVICES FINANCIERS' CERTIFICATION

COMPLETION 2015

The Auckland South Corrections Facility is a modern prison designed to accommodate up to 960 inmates, with separate areas for high and low-security prisoners.

Covering an area of 49,090 sqm, the facility is built to international standards and incorporates the latest design and operational best practices. It is also notable for being New Zealand's first-ever PPP project in the corrections sector.





DARWIN CORRECTIONAL PRECINCT PPP ◀

DARWIN, NT

CLIENT PPP NORTHERN TERRITORY

GOVERNMENT AND SENTINEL

VALUE \$650 MILLION

SERVICES COST ADVISORY AND FINANCIERS'

CERTIFICATION

COMPLETION 2014

The Darwin Correctional Precinct is a large facility that offers more than 1,000 beds in a multi-classification correctional center. It also houses a mental health and behavioral management center as well as a supported accommodation and programs center that caters to lower-risk offenders.

The precinct provides various services such as education and rehabilitation to help offenders reintegrate into society successfully.



BARWON WATER BIOSOLIDS MANAGEMENT FACILITY

GEELONG, VIC

CLIENT BARWON REGION WATER CORPORATION

AND PLENARY

VALUE \$77.6 MILLION

SERVICES TECHNICAL DUE DILIGENCE,

INDEPENDENT REVIEWER AND INDEPENDENT CERTIFIER

COMPLETION 2012

The Barwon Water Biosolids Management Facility is an innovative and sustainable solution for the long-term management of biosolids produced at various regional water reclamation plants, including the one at Black Rock.

Through this program, biosolids are utilised in a beneficial manner while minimising the impact on the environment.



AGRIBIO (BIOSCIENCES RESEARCH CENTRE) LA TROBE UNIVERSITY

BUNDOORA, VIC

CLIENT PLENARY RESEARCH

VALUE \$288 MILLION

SERVICES BILL SERVICE AND COST PLANNING

ADVICE

COMPLETION 2012

AgriBio is a state-of-the-art facility for agricultural biosciences research and development located at La Trobe University.

The purpose-built facility can accommodate up to 400 staff members, including scientists, students, and business support personnel, and is designed to enhance Victoria's reputation for plant, animal, and bioscience research, protection, and diagnosis.



CONFERENCE CENTRE AT MELBOURNE CONVENTION AND EXHIBITION CENTRE

SOUTHBANK, VIC

CLIENT DEVELOPMENT VICTORIA

VALUE \$367 MILLION (TOTAL PROJECT)

SERVICES COST PLANNING & COST MANAGEMENT

ADVICE ON THE CONFERENCE CENTRE TO THE VICTORIAN GOVERNMENT FOR

PUBLIC SECTOR COMPARATOR

COMPLETION 2009

The Melbourne Convention and Exhibition Centre underwent a major expansion project that included the construction of a new 5,000-seat, six-star energy-rated conference centre.

The conference centre features a ballroom, plenary hall with a gala seating system, 32 meeting rooms, and a ground foyer for 11,000 guests, as well as an 18m high glass wall facade facing the Yarra River.

